Call to Order - Rebecca Lawver
Approval of Minutes – February 4, 2019
Minutes approved as distributed.

University Business - Frank Galey, Provost
The Provost expressed appreciation to the Faculty Senate for the Greenhouse Gas Resolution. President Cockett has appointed a task force to work on this issue and address the resolutions. The task force will consist of three subcommittees: 1) energy, 2) transportation, and 3) education. The President set a January 2020 deadline for recommendations from the task force. President Cockett is currently attending the legislative session. There are a lot of things going on but not a lot that she is involved in right now. USU is watching a number of bills that could have an impact and the President has already outlined those. General Education assessment is moving forward and Harrison Kleiner has been asked to spearhead this work. Harrison is coming up with ideas/solutions to review and update our General Education program at large. This committee is very busy right now. The Provost reminded the senate of the desire to get performance reviews completed and submitted. This is a good university practice and it is part of policy.

Information
One General Education Designation approved. Change catalog language to reflect what is being done in practice.
63 Semester course approvals approved.
Academic Standards – had no meeting (no report).
Five R401 proposals approved. Three withdrawn.

Spring Break 2020 Calendar Update - Renee Galliher
Committee met for the year and has a full report that will be given next month. It was felt that the Spring break issue was time sensitive and needed to be brought forward before that meeting. The Spring break week is being moved to align with the MountainWest Championship. The committee has checked with various entities that might be affected and there is no indication that this will be problematic.

Reports
Parking Committee Annual Report - James Nye
Installing traffic/pedestrian lights on 700 North to reduce pedestrian/bus conflicts. Due to the Biology and Natural Resources remodel the orange parking lot will be used as a construction site for storing materials. Looking at the design and construction of a new parking structure in Orange North which will result in a loss of 154 stalls. Potential construction of a new Business Services building in the Blue/Green parking lot north of Nutrition and Food Science will result in a loss of 128 stalls. Planning and design of new housing complex in the Gray 2 parking lot, west of the tennis courts will result in a loss of 212 stalls. Exact timing of these projects remains unknown and most parking changes will impact students. Student parking should open up for Commencement on Thursday and Friday. The terraces will also be open. Decisions on new buses on campus. Currently running 11 compressed gas buses. These buses cost approximately $225K and student fees pay for this cost. Would have to raise student fees from $21.90 to $26.00. Electric buses takes 2 years to building may get 2-4 buses per year.
They cost of these buses is $850K per bus and would require that a increase in student fees to $59. Life cycle replacement would be every 12 year. There doesn’t seem to be a huge savings in moving to electric buses.

*Motion to approve the Parking Committee Annual Report made by Timothy Taylor. Seconded by Becky Blais. Report approved.*

**Old Business**

*Koch Task Force Resolution* - Rebecca Lawver

This resolution is similar to the Greenhouse Gas resolution. This is another resolution that is being presented as support and is not a binding document. If passed this will go to the President for her to take to the appropriate individuals. The last year was spent putting together this resolution. Six recommendations to move forward. There were a number of questions that arose regarding this resolution. It was recommended that faculty take some time to really review and research the Koch donation. Some thought that there might be a problem with freedom of speech and this couldn’t be implemented. Also, it opens up other colleges on campus to this kind of scrutiny and oversight. Without this gift students wouldn’t receive any money and it would be a detriment to their continuing education. Item #1 cannot be implemented due to dictating how when or where the Center for Growth Opportunity distributes its research. Item #3 poses a problem with external reviewers. It was agreed to take this back to faculty and get recommendations and feedback. Get this feedback in writing (email) and send it to the Faculty Senate President. Make sure that everyone understands the agreement and not hearsay.

*Motion to table until April meeting made by Steve Daniels. Seconded by Spencer Wendel. This amount of time will allow senators and faculty to review the information.*

**New Business**

*405.11.2 Term Appointment Promotions (second reading)* - Marilyn Cuch

*No reading of Code due to FSEC needing revisions from PRPC.*

*405.12.2 Review of Faculty (first reading)* - Marilyn Cuch

*Motion to approve to send PRPC for second reading made by Vonda Jump. Seconded by Spencer Wendel. Moved to PRPC.*

Adjourn 3:59 pm
**Faculty Senate Minutes**
February 4, 2019
3:00 – 4:30 pm
Merrill-Cazier Library, Room 154

*Call to Order* - Rebecca Lawver

*Approval of Minutes* – January 7, 2019

Minutes approved as distributed.

*Announcements* – The senate meeting scheduled for March 11 has been rescheduled to March 4 in Huntsman Hall Room-326. Senators need to start thinking about nominations for President-Elect. At the next meeting there will be a call for nominations from the floor. In the meantime, if you have names of individuals please send names to Becki Lawver, Patrick Belmont or Kimberly Lott. Committee on Committees will start looking at assignments/membership for the next academic year.

*University Business* - Noelle Cockett, President | Frank Galey, Provost

This month the new Vice President for Marketing and Communications, Bill Plate joined the university and President Cockett introduced him to the Faculty Senate. Another change happening at USU is the creation of the Office of Legal Affairs. This group now includes General Counsel, Data Governance as well as Compliance. Susan Jones is the data protection officer, Mica McKinney is general counsel, and Russ Price is the compliance officer. Robert Wagner is working on a strategic and enrollment management plan which consists of five working groups under that include: Marketing, Student Success, Finance and Financial Aid, Regional Campuses and USU Eastern, USU On-Line, and Academic Programs. Robert intends to add faculty to staff each of these groups. James Morales is working on student clubs and approaches for recognition of clubs across campus. Vice President Morales will reach out to see if faculty would like to help with the student club advisory committee. Ronda Callister is currently working with President Cockett to look at gender and ethnicity challenges within the faculty. A task force will be set up to help with this challenge as well. Two upcoming events of interest are the Research Landscapes Lecture Series that is based in Salt Lake City. USU is hosting a lecture on air, water and land on February 27. Randy Martin will present “Air”, Michelle Baker will present “Water” in June, and in September Courtney Flint will present “Land”. The OC Tanner building will be the location for these events. Each event will expand on who will be invited depending on the topic. The President hopes to do the same series here in the Logan community. Brad Cole and others in the Library developed an exhibit that coincides with the 150th year celebration of the Transcontinental Railroad. May 10 is the 150th anniversary. The USU library was asked to pull together photos, artifacts and this display is now open and being displayed on the 4th floor of the Utah State Capitol. The Exhibit will be at USU’s Merrill Cazier Library from July to September.

Work continues on the revamping of the General Education Task Force. Wanting to have the task force look at the proposal for how we assess breadth courses. Once that is setup and established it will go to Lee Rickords, Chair of the General Education Subcommittee. Met with the Department Head Council last week and talked about taking a new approach regarding student credit hour funding. We have a program where some funds are following two departments that have picked up a lot of service work. These funds are to help with the deficit within the departments and we are looking at ways to smooth out those payments while trying to get rid of the cap. This program has been in place for approximately three years and we promised it would be reviewed. Three candidates for the Dean of the Caine College of the Arts will be coming to campus. They are: Danny Phipps, Rachel Nardo and Lynne Aspnes.
Information

General Education Subcommittee approved four designations. They also are discussing depth courses and categorization of majors.
Academic Standards Subcommittee – USU Global Engagement Scholar Transcript Designation

75 – Course approval requests approved.
Three – R401 proposals approved.
Working on updating the EPC/Curriculum handbook

Reports

Academic Freedom and Tenure Annual Report - Michael Lyons
The Academic Freedom and Tenure Committee deals with questions pertaining to P&T and grievances. There were three situations that were reviewed last year. (See report)
Motion to approve the Academic Freedom and Tenure Annual Report made by Becky Blais. Seconded by Corey Christiansen. Report approved.

Council on Teacher Education Annual Report - Sylvia Read
Planning on an accreditation site visit next Tuesday and Wednesday. The college is seeing an 83% retention rate for those still teaching in 2018. Nationally retention rates have been going down so USU is doing well. (See report)
Motion to approve the Council on Teacher Education Annual Report made by Timothy Taylor. Seconded by Becky Blais. Report approved.

Old Business

(Second Reading)
405.7.2 – External Reviewers - Britt Fagerheim
Motion to move to the President and Executive Council made by Becky Blais. Seconded by Kimberly Lott. Letter will be sent to the President

New Business

Greenhouse Gas Resolution - Patrick Belmont
The Intergovernmental Panel on Climate Change (IPCC) put out a report a couple of months ago stating how bad things are getting regarding climate change. The scope and urgency of the problem has escalated. Looking at working with folks in Facilities in regards to increasing efficiencies and also setting attainable goals. The IPCC shows that governments are not getting this problem taken care of but USU can lead by example and do what we can. It is believed that the faculty may not check the carbon footprint donation on their travel reimbursements because they don’t know where the money goes. It would be more effective if it is specified as to what the money is being used for. Discuss how technology can help with reducing travel whether that is airfare or driving. This resolution is about starting a conversation. Many thanks to Patrick and the co-authors.
Motion to approve the resolution made by Victor lee. Seconded by Chris Monz. Resolution will be given to the President and Provost for consideration.

(First Reading)
403.3.1 – Standards of Conduct – Faculty Responsibilities to Students - Britt Fagerheim
Motion to approve for second reading made by Caroline Lavoie. Seconded by Kimberly Lott. Returned to PRPC.

403.3.2 – Standards of Conduct – Professional Obligations - Britt Fagerheim
Motion to approve for second reading made by Boyd Edwards. Seconded by Benjamin George. Returned to PRPC.

405.2.1 – 405.3.2 – 405.10.1 Community Engagement Inclusion - Britt Fagerheim
Motion to approve for second reading made by Timothy Taylor. Seconded by Becky Blais. Returned to PRPC.
407.1.1 – Non Punitive Measure - Britt Fagerheim
Motion to approve for second reading made by Steve Daniels. Seconded by Erin Davis. Returned to PRPC.

407.8.5(3) – Sexual Harassment - Britt Fagerheim
Motion to approve for second reading made by Beck Blais. Seconded by Timothy Taylor. Motion to return to PRPC for striking “either” and add word “psychological” to code made by Boyd Edwards. Seconded by Ben George. Returned to PRPC.

407.11.2(2) - Notification of Faculty Member - Britt Fagerheim
Motion to approve for second reading made by Timothy Taylor. Seconded by Ben George. Motion to return to PRPC for striking “either” and add word “psychological” to code also check on immediate Harm may ensue made by Boyd Edwards. Seconded by Ben George. Returned to PRPC.

407.11.3(2) – Protection of Complainant and Others - Britt Fagerheim
Motion to approve for second reading made by Corey Christiansen. Seconded by Travis Dorsch. Returned to PRPC.

Adjourn: 4:30 pm
The Educational Policies Committee (EPC) met on February 7, 2019. The agenda and minutes of the meeting are posted on the Educational Policies Committee web page (www.usu.edu/epc).

During the February 7, 2019 meeting of the EPC, the following actions were taken:

1. **General Education Subcommittee**
   - Designation Approvals: HIST 3340 (DHA)
   - **Action Item: Statement and Policy about Depth Courses Requirements.** Change Catalog Language to reflect what is being done in practice

2. **Academic Standards Subcommittee**
   - No January Meeting – No Report.

3. **Curriculum Subcommittee**
   - Approval of 63-course requests.
   - Approval of the request from the Department of Nutrition, Dietetics and Food Sciences in the College of Agriculture and Applied Sciences to offer a minor in Hunger and Food Security Studies.
   - Approval of the request from the Department of Nutrition, Dietetics and Food Sciences in the College of Agriculture and Applied Sciences to discontinue the Bachelor of Science degree in Nutrition, Dietetics, and Food Sciences.
   - Approval of the request from the Department of Nursing and Health Science in the Emma Eccles Jones College of Education and Human Services to offer an RN to BSN Completion Program.
   - Approval of the request from the Department of Mechanical and Aerospace Engineering in the College of Engineering to offer a minor in Mechanical Engineering.
   - Approval of the request from the College of Humanities and Social Sciences to establish a Center for Anticipatory Intelligence (CAI).
- Request from the Department of Kinesiology and Health Sciences in the Emma Eccles Jones College of Education and Human Services to change Parks and Recreation program name to Recreation Management program. **Motion Withdrawn pending discussions between Kinesiology and Health Sciences and College of Natural Resources.**

- Request from the College of Humanities and Social Sciences to offer an (undergraduate) Emphasis in Anticipatory Intelligence. **Motion Withdrawn by Curriculum Subcommittee pending USHE clarification of code language.**

- Approval of the request from the Department of Geology in the College of Science to change the department name from Geology to Earth Sciences. **Motion Withdrawn by EPC pending discussions with department heads of Watershed Sciences, Plants, Soils and Climate and Geology.**
**CALENDAR SUBJECT TO CHANGE**
Approved by Calendar Committee on 2/4/19

Proposed changes to previously approved calendar. Due to Mountain West Conference moving the basketball tournament up from March 8-14 to March 1-7, we propose to move Spring Break from March 9-13 to March 2-6 to align with the MW Conference. Commencement is also changed to Thursday and Friday, adjusting the end of Spring semester.
Section 1. Introduction:
The role of the Parking and Transportation Advisory Committee is to formulate recommendations regarding parking policies. All recommendations are subject to adoption by the Administration. The committee membership represents faculty, staff and students. Membership consisted of the following individuals for the 2018-2019 academic year:

CONSTITUENCY REPRESENTED                      MEMBER

Faculty/Staff Members                      
Chair                                       Steve Jenson
Faculty Senate                             Benjamin George
Faculty Senate                             Kady Schneiter
Faculty at Large/Provosts Office           Edward Reeve
Staff Employees Association                Steve Funk
Staff Employees Association                Christine Ballard
Facilities Master Planning Group          Jordy Guth
Housing Master Planning Group              Kirk Bird

Student Members                          
Executive Vice President                   Allie Smith
Student Advocate                           Sam Jackson
Agriculture Senator                       Dexton Lake
Natural Resources Senator                 Mason Kemp
Residence Hall Association                Shaelyn Pond

Ex-Officio, Non-Voting Members
Assistant                                   Allyson Olsen
USU Police                                  Mike Kuehn
Parking and Transportation Services       Craig Wright
Parking and Transportation Services       Teresa Johnson
Parking and Transportation Services       Joe Izatt
Parking and Transportation Services       James Nye

Section 2. Outline of Facts and Discussions:
The Parking and Transportation Advisory Committee approved the following resolutions. This action was agreed upon by the Chair of the Committee and Vice President Dave Cowley.

Appendix A:  19-01 Increase in Parking Permit Rates

Appendix B:  Future Permit Pricing Projections

Section 3. Important Parking Related Issues:

- James Nye, Director of Parking and Transportation, presented a department report. Projects that had a direct impact on patrons of Parking and Transportation:
  - Clinical Services construction site – 70 faculty/staff parking stalls now in service – complete March 2018
  - Closure of Champ Drive for a sewer replacement project and to remodel the parking lot – impacting Purple permit holders, the Child Lab and visitors to Old Main – complete August 2018
  - Resurface Purple lot, redesign traffic control and upgrade access controls in Purple lot – complete August 2018
  - Resurfaced the West Stadium parking lot – complete August 2018
  - Upgrade Old Main Meters to multi-space, web-based meter system – complete August 2018
  - USU Facilities/Logan City – water line project impacting north and east Facilities lots – complete August 2018
  - 500 N 600 E – roundabout construction – complete August 2018
  - FCHD West new parking lot – August 2018
  - BNR Remodel – Orange NR Construction Site – 75 stalls – 18 month project- January 2019
  - Life Sciences building site – 79 faculty/staff parking stalls now in service – Red lot January 2019
  - New Housing complex construction – ongoing through January 2019

Upcoming Plans for Committee

The Parking and Transportation Advisory Committee is scheduled to discuss the following issues during the 2019-20 academic year. Other pertinent issues may come forth as necessary.

- Traffic/Pedestrian Lights on 700 N to reduce pedestrian/bus conflicts.
- BNR Remodel – Orange NR construction site – materials
- Design and construction of the new Parking Structure in Orange North – loss of 154 stalls
- Potential construction of a new Business Services building in the Blue/Green Parking lot north of NFS – loss of 128 stalls
- Planning and Design of a new Housing complex in the Gray 2 parking lot, east of the Tennis Courts, loss of 212 stalls.
- Exact timing of these projects remains unknown
- Parking and Transportation Committee presentation
RESOLUTION 19-01
Utah State University
Parking and Transportation Advisory Committee

Proposed by: Parking and Transportation Department

A RESOLUTION PROPOSING INCREASE IN PARKING PERMIT RATES

WHEREAS, The Parking and Transportation Department is an Auxiliary Enterprise, defined by the Board of Regents Policy R550.3.1. The department must be self-supporting, which means receiving revenues (fees for service, sales, dedicated general fee, contributions, and investment income) must cover all or most of the direct and indirect operating expenses, assignable indirect costs, debt services, and capital expenditures (Board of Regents Policy R550.3.2); and

WHEREAS, University capital maintenance funding is not sufficient to meet the needs of all parking lot maintenance; and

WHEREAS, Since 2012, parking permit rates have adjusted for certain permits ranging from $0 to $20 per year ($2.22 per month); and

WHEREAS, Several projects have been identified with start dates within the next year; resurfacing of parking lots on campus and planning and design for a new parking structure; and

WHEREAS, In order to render adequate services, auxiliary enterprises must have funds sufficient to meet current and future capital maintenance needs (Board of Regents Policy R550.6.2); and

WHEREAS, To plan for future parking structures and ongoing maintenance of surface lots currently used, the Parking and Transportation Department proposes to increase parking permit rates as shown on the attached table;

NOW THEREFORE BE IT RESOLVED BY THE PARKING AND TRANSPORTATION ADVISORY COMMITTEE, That the parking permit rate increase recommendations be established in order to cover the cost of maintenance, future growth, and development of parking lots or structures.

Signed:
Steven Jenson
Parking and Transportation Advisory Committee Chair
January 23, 2019

David Cowley
Vice President for Business and Finance
January 23, 2019
### Faculty/Staff Lots - effective March 1, 2019

<table>
<thead>
<tr>
<th></th>
<th>Current Price</th>
<th>New Price</th>
<th>Annual Increase</th>
<th>Monthly Increase</th>
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<td>Aggie Terrace</td>
<td>$285</td>
<td>$295</td>
<td>$10</td>
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</tr>
<tr>
<td>Big Blue Terrace</td>
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<td>$295</td>
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<tr>
<td>Purple</td>
<td>$200</td>
<td>$210</td>
<td>$10</td>
<td>$0.83</td>
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<tr>
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<tr>
<td>Orange</td>
<td>$180</td>
<td>$195</td>
<td>$15</td>
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<tr>
<td>Brown &amp; Gold</td>
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<td>$210</td>
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<td>$0.83</td>
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<tr>
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<td>$195</td>
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<td>Black</td>
<td>$180</td>
<td>$195</td>
<td>$15</td>
<td>$1.25</td>
</tr>
<tr>
<td>Green</td>
<td>$154</td>
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<td>$1.00</td>
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<tr>
<td>Electric Vehicle (EV)</td>
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### Student Lots - effective July 1, 2019

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<th>Annual or Academic Increase</th>
<th>Monthly Increase</th>
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<td>BBT/Aggie Terrace Com.</td>
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### Resident Lots - effective July 1, 2019

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<td>Gray 1 &amp; 2 MVT &amp; Central Suites</td>
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<td>Gray 3 Merrill</td>
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Based on the current number of permits sold, the price increase will generate approximately $112,000 annually.
## Appendix B

### Future Permit Pricing Projections Faculty/Staff lots

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<td>$230</td>
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### Future Permit Pricing Projections Student Commuter and Resident lots

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### Appendix C

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| **Total**                         | **2,392,415**

#### 2017-18 USU Parking Revenue

![Pie Chart](image-url)
Clinical Services Parking 625,000
Department Labor 607,524
Bond Payment 447,049
Endowment/ Scholarships 98,381
IT Systems 73,655
Other - Contract Agreements 69,323
Snow Removal 61,609
Administrative Fees 42,751
Parking Lot Improvements 42,342
Office Supplies/Small Tools/Uniforms 36,871
Utilities 28,532
Vehicle Maintenance, Fuel & Insurance 16,440
Operating Supplies 11,081
Printing & Postage 10,299
Travel, Reg fees, other exp 8,317
Total 2,179,174

2017-18 USU Parking Operating Expenses
Capital Repair and Replacement   13,241
BBT and AT Terrace R&R       100,000
Depreciation of Equipment    50,000
Future Parking Terrace      50,000
Total                       213,241

Total $213,241

2017-18 USU Parking Net
A RESOLUTION OF KOCH TASK FORCE AS CHARGED BY THE FACULTY SENATE PRESIDENT AT UTAH STATE UNIVERSITY ON FEBRUARY 5, 2018, RELATING TO THE KOCH GIFT RECEIVED BY THE HUNTSMAN SCHOOL OF BUSINESS ON MAY 6, 2017.

WHEREAS: The Koch Task force thoroughly reviewed the Huntsman Gift Agreement and Affiliation Agreement.

WHEREAS: The Koch Task Force conducted meetings with Academic Director for the Center for Growth and Opportunity Frank Caliendo, University General Counsel Mica McKinney, and University President Noelle Cockett.

WHEREAS: Upon the conclusion of its review and deliberations, and following the above cited interviews and meetings, the Koch Task Force completed a report of its findings, drawing recommendations about how to protect students, faculty, and the university from potential negative outcomes resulting from the Koch Foundation gift.

THEREFORE, BE IT RESOLVED: The Faculty Senate to affirm the recommendations put forth below.

Background

USU has an established relationship with the Charles Koch Foundation that dates back to at least 2008. In the 2008 agreement, the Koch Foundation had the authority to veto hiring choices by the faculty in addition to limiting research agendas to those that aligned with the goals of their foundation. Specifically, research focused on public lands, government regulation, energy, etc. This earlier agreement was similar to those established at other institutions of higher education. These agreements across several institutions have been recently highlighted in news outlets due to a student lawsuit at George Mason regarding the Mercatus Center’s lack of transparency and ineffectual education. Other negative aspects of these earlier arrangements were also brought to light.

Given this understanding, our university administration and General Counsel thoroughly vetted the 2017 agreement to ensure compliance with USU Policy 300 and 400. Concerns among faculty still remain, though, regarding transparency, potential reputational damage for both the HSB and USU, lack of faculty input on major donations, and the lack of an established process for accepting major gifts.

Faculty

The task force received assurance from Frank Caliendo that the Huntsman School of Business has made a permanent commitment to new tenure track positions, apart from Koch Foundation funding. In consideration of concerns dating back to the 2008 agreement, the task force also received assurance from Mica McKinney and the President that faculty hires made under the present [2017] agreement would follow current USU Policy. The Huntsman School of Business will continue to follow standard university hiring procedures in order to recruit talented, diverse, and high demand faculty. USU Human Relations requirements, as well as USU Policy 394 and
404, clearly define these hiring procedures. Faculty promotion and tenure in the Huntsman School of Business must comply with USU policy 405, while USU policy 403 protects the academic freedom of all faculty.

Students

Funding from the Koch Foundation provides students with tuition, stipends and scholarships, as well as access to speakers, workshops and extra-curricular opportunities. Students connect with faculty who are doing research in areas of health care, education, natural resources, and social security reform, among other areas. The Academic Director for the Center for Growth and Opportunity (CGO) expressed interest in having a greater number of faculty be involved with the students. This could provide an opportunity for faculty across campus, who do research that interests the students, to become involved with the Center and mentoring of students. The task force believes these prospects are a positive outcome of the Koch funding, as long as faculty affiliated with the CGO provide students with an academic perspective beyond the distinctive political views of the Center’s benefactors. To the CGO’s credit, its Academic Director has expressed an interest in continuing to build partnerships across campus to bring diverse perspectives to the students.

Center for Growth and Opportunity (CGO)

The CGO focuses on producing academic research papers, policy papers, and opinion pieces focused on economic issues such as public lands, energy, health care, among others. In the policy and opinion pieces, the CGO aims to provide advice to policymakers. This work may or may not be based on rigorous academic research. In our discussion with the Academic Director, he articulated how the Koch funding has only helped and never hurt USU and has provided many opportunities for both faculty and students. While the task force agrees that many opportunities exist, we are also concerned by the lack of acknowledgment by the Academic Director that there is a potential for ideologically-based work to emerge if not watched carefully. With the CGOs propensity to publish non-refereed articles, it is imperative that there is a distinct separation between the CGO and USU in these instances. All research conducted that has any reference to USU must be governed by strict academic standards.

Curriculum

The Center for Growth and Opportunity does not dictate the curriculum at USU or in the Huntsman School of Business; the decisions regarding curriculum content are protected by academic freedom and determined by college and department faculty.
Recommendations

1. USU governs research by strict rules of academic integrity. In order to maintain research rigor integrity, the task force recommends that only refereed, accepted for publication articles shall be posted on the CGO website. The full reference for the journal, article title, and authorship shall be noted on the paper. To maintain and preserve USU’s reputation as a land-grant, Carnegie research institution, the CGO should direct opinion-editorial pieces, white papers, policy papers, fact sheets, and other non-refereed publications to an outside webpage without USU affiliation or branding.

2. The task force commends the CGO for reaching out to other academic units on campus in an effort to find common research interests and recommends they (CGO) continue to engage with diverse and even disparate departments on campus. While recognizing that some faculty from other units on campus might feel their affiliation with the CGO could adversely affect their reputation among peers, the task force nonetheless encourages other faculty to become involved and consider mentoring students. This would help promote educational diversity, a cornerstone of the broad, liberal education expected at a land-grant university.

3. In order to preserve transparency within the CGO and the Huntsman School of Business, the task force recommends establishing an advisory board comprised of faculty from outside the HSB. The advisory board would report and make recommendations to the Provost and President. In their role, they may make recommendations concerning academic integrity and curriculum changes, as well as have an oversight role with regard to financial transparency with the power to conduct periodic financial audits. The advisory board will help the credibility and transparency of the CGO.

4. The financial support and opportunity for student growth is to be commended. However, in the event of termination of the agreement the financial impacts to students would be particularly negative. It is recommended that specific policies be developed toward ensuring that the financial burden on students is minimized.

5. As there is no particular university policy that governs gift agreements, the task force recommends that future gifts continue to follow all applicable USU Policies and Procedures. Further, faculty desire the opportunity for input on major gift agreements. Therefore, the task force recommends the appointment of one faculty representative to the Gift Acceptance Committee in the USU Advancement Office.

6. The task force recommends the Faculty Senate revisit this resolution in a year to determine and report on progress made implementing the above recommendations.

Respectfully Submitted,
Rebecca Lawver, Chair
Mark Brunson
Alison Cook
Robert Mueller
Robert Parson
Kimberly Lott, Ex. Officio Member
11.2 Promotion Advisory Committee (original)

When a faculty member with term appointment is being considered for promotion, the department head or supervisor shall, in consultation with the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean appoint a promotion advisory committee of at least five faculty members who have higher rank than does the candidate for promotion, a majority of whom are tenured. The department head or supervisor shall appoint a chair other than him or herself. The promotion advisory committee shall be appointed during the fall semester of the year upon the request of the faculty member who seeks promotion.

At least one member shall be chosen from outside the academic unit. If there are fewer than five qualified faculty members in the academic unit, the department head or supervisor shall, in consultation with the academic dean, or vice president for extension, and, where applicable, the chancellor or regional campus dean, fill the vacancies with qualified faculty of related academic units.

The department head or supervisor for each committee shall fill vacancies on the committee. The department head or supervisor may, with the approval of the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean, replace members of the promotion advisory committee. The candidate may request removal of committee members subject to the approval of the department head or supervisor and the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean.

(Paragraph breaks not in the original)
11.2 Promotion Advisory Committee Formation and Meeting (track changes)

When a faculty member with term appointment is hired, being considered for promotion, the department head or supervisor shall, in mutual agreement with the faculty member, consultation with the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean, appoint a promotion advisory committee. The committee shall consist of at least five faculty members who have higher rank than does the candidate for promotion, a majority of whom are tenured, at least one of whom is a faculty member with a term appointment of higher rank than the candidate, and at least one member shall be chosen from outside the academic unit. The department head or supervisor shall appoint a chair of the committee other than himself or herself. The promotion advisory committee shall be appointed during the fall semester of the year upon the request of the faculty member who seeks promotion, no later than the fall semester of the first year following the faculty member’s hire date and the committee will meet at this time. The committee will meet annually during fall semester, at the faculty member’s request, until promotion occurs.

At least one member shall be chosen from outside the academic unit. If there are fewer than five qualified faculty members in the academic unit, the department head or supervisor shall, in consultation mutual agreement with the faculty member, the academic dean, or vice president for extension, and, where applicable, the chancellor or regional campus dean, fill the vacancies with qualified faculty members from closely related academic units.

The department head or supervisor for each committee shall fill vacancies on the committee. The department head or supervisor may, with the approval of the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean, replace members of the promotion advisory committee provided that this is done in mutual agreement with the faculty member. The candidate may request removal of committee members subject to the approval of the department head or supervisor and the academic dean or vice president for extension, and, where applicable, the chancellor or regional campus dean.

(Paragraph breaks not in the original)

405.11.2(2) Promotion Advisory Committee Meeting

In no more than three years following initial promotion to the next academic rank, the department head or supervisor will ensure a promotion advisory committee is in place or form a new one adhering to the process described in 405.11.2, to advise the faculty member in regard to aspects of promotion to the next academic rank. After the first meeting, subsequent meetings will be held at the request of the faculty member to provide counsel and guidance on promotion to the next academic rank. The promotion
advisory committee shall meet at any time upon request of the faculty member, and in no case, later than the third year following the most recent promotion.

All promotion advisory committee members, including the faculty member, shall participate in all committee meetings, either physically or by electronic conferencing. An ombudsperson must be present in person or by electronic conferencing. At each meeting the promotion advisory committee will ensure that the faculty member has an up-to-date and duly signed role statement. The committee will discuss with the faculty member their performance relative to their role statement in the context of meeting criteria required for achieving promotion to the next academic rank. When the faculty member wishes to be considered for promotion to the next academic rank, the promotion advisory committee shall meet upon request of the faculty member during the spring semester of the academic year prior to the academic year when the candidate’s dossier will be reviewed for promotion.

Within 30 days after any meeting with the faculty member and their promotion advisory committee, the committee chair shall write a report on the guidance given to the faculty member based on the committee’s discussion. All members of the promotion advisory committee and the ombudsperson shall read and sign the final draft of the report. The report will then be sent to the faculty member and their department head or supervisor, the academic dean or vice president for extension, and, where applicable, the chancellor.
405.12 REVIEW OF FACULTY

There is one additional review of faculty performance other than those for tenure-eligible faculty and for promotion. This annual review shall be used for evaluation of faculty for salary adjustments and for term appointment renewal, and for post-tenure review of tenured faculty.

Tenure (see Section 405.1) is a means to certain ends, specifically; freedom of teaching, research and other academic endeavors, and a sufficient degree of economic security to make the profession attractive to men and women of ability. Academic freedom and economic security for faculty are indispensable to the success of a university in fulfilling its obligation to its students and to society. With tenure comes professional responsibility, the obligation conscientiously and
competently to devote one's energies and skills to the teaching, research, extension and service missions of the university. A central dimension of academic freedom is the exercise of professional judgment in such matters. The intent of post-tenure review is to support the principles of academic freedom and tenure through the provision of effective evaluation, useful feedback, appropriate intervention, and timely and affirmative assistance to ensure that every faculty member continues to experience professional development and accomplishment during the various phases of his or her career. Useful feedback should include tangible recognition to those faculty who have demonstrated high or improved performance. It is also the intent of this policy to acknowledge that there will be different expectations in different disciplines and changing expectations at different stages of faculty careers.

12.1 Annual Review of Faculty

Each department shall establish procedures by which all faculty shall be reviewed annually. This evaluation shall review the work of each faculty member in a manner and frequency consistent with accreditation standards. In the case of tenured faculty, this evaluation shall encompass a multi-year window of performance that covers a five-year span. Such reviews shall, at a minimum, incorporate an analysis of the fulfillment of the role statement. The basic standard for appraisal shall be whether the faculty member under review discharges conscientiously and with professional competence and professional conduct the duties appropriately associated with his or her position. The department head or supervisor shall meet with the faculty member annually to review this analysis of the fulfillment of the role statement and, subsequently, provide a written report of this review to the faculty member. A copy of this report shall be sent to the academic dean or vice president for extension, and, where appropriate, chancellor or regional campus dean. The annual evaluation and recommendation letter by the department head or supervisor developed for tenure-eligible faculty as part of the promotion and tenure process (405.7.1 (3)) may not serve as a substitute for this annual review letter for salary adjustment. For faculty with term appointments, the annual review shall also include a recommendation regarding renewal of the term appointment.

12.2 Post-Tenure Review of Tenured Faculty

Beginning the year after a faculty member’s tenure or post-tenure decision, the annual review process (405.12.1) shall also provide formal assessment on the post-tenure performance of tenured faculty. The review will be discipline and role specific, as appropriate to evaluate post-tenure performance. The basic standard for post-tenure review shall be whether the faculty member under review discharges conscientiously and with professional competence and professional conduct the duties appropriately associated with his or her position as specified in the role statement. It is the intent of this policy to acknowledge that there will be different expectations in different disciplines and changing expectations at different stages of faculty careers. The criteria for the award of tenure or promotion to the most senior ranks shall not be employed for the review of the tenured faculty.

To fulfill this requirement, and beginning no earlier than 5 years after a faculty member is promoted or awarded tenure, the department head or supervisor will be required in writing to indicate as part of the annual review letter whether or not the faculty member is meeting the formal standard for post-tenure review outlined above. If a department is concerned that a faculty
member is not meeting the post-tenure review standards, the department head or supervisor must indicate this concern with regards to post-tenure performance initially by providing a formal written warning to the faculty member. To serve as the formal written warning, this letter must state: “The department is concerned that, if performance does not improve, the department is likely to request the formation of a Peer Review Committee (PRC) to conduct a review of post-tenure performance” as outlined below. If in the next annual review after issuing a formal written warning the department again determines that the faculty member is not meeting the post-tenure review standard, the department head or supervisor must formally request in writing that a Peer Review Committee (PRC) be formed to provide an independent evaluation of whether the faculty member has met the post-tenure review standard.

A tenured faculty member may optionally request the formation of a PRC to provide feedback on post-tenure performance, but such a request may not be made more than once every five years nor earlier than five years after being promoted in rank or granted tenure. The PRC will meet and review materials related to the 5-year performance of the faculty member. The PRC role in this case is only to provide post-tenure performance feedback in writing to the faculty member requesting the review.

The PRC shall consist of at least three tenured faculty members who hold rank equal to or greater than the faculty member being reviewed, and shall be formed by mutual agreement of the department head or supervisor, and the faculty member being reviewed. The PRC must include at least one member from outside the academic unit of the faculty member being reviewed. If there are fewer than two faculty members in the academic unit with equal to or higher rank than the candidate, the committee members may be selected from faculty of related academic units. Department heads and supervisors of the faculty member being reviewed, and any other faculty members formally involved in the departmental annual review decision that triggered the review, shall not serve on the PRC without the faculty members consent, and no committee member may be a department head or supervisor of any other member of the PRC. An administrator may only be appointed to the PRC with the approval of the faculty member under consideration.

If mutual agreement about membership for the PRC cannot be reached within 2 weeks, the college faculty appeals committee (CFAC) will be asked to form the PRC. If a CFAC does not exist, individual department, college, and/or University appeal or hearing procedures should be used to resolve disagreements.

To carry out its review, the PRC shall be provided with a copy of the documentation used by the department to evaluate the five-year performance of the faculty member in question. The documentation provided to the PRC shall at a minimum contain: the department head or supervisor’s negative annual evaluation letter of the faculty member (405.12.1) and the warning letter that led to the forming of the PRC; the previous five annual written evaluations; the faculty member’s current role statement and curriculum vitae; other professional materials deemed necessary by the faculty member; and any professional development plan in place. The PRC may also receive a written statement from the department head or supervisor citing the reasons for determining that the faculty member is not meeting the post-tenure review standard, as well as a written statement from the faculty member under post-tenure review, outlining his or her response to the department head or supervisor’s negative post-tenure evaluation. These materials should be provided to the PRC within 3 weeks of the appointment of the committee. Within 4
weeks after receiving these materials, the PRC shall meet to discuss their evaluation of the faculty member's post-tenure performance. At this meeting, the faculty member should be allowed to make oral presentations to the committee. For any meeting held between the faculty member, the department head or supervisor, and/or the PRC for the purposes of post-tenure performance review an ombudsperson may be requested by the faculty member, the department head or supervisor, and/or the PRC in accordance with policy 405.6.5.

Upon completion of its review, the PRC shall submit its written findings outlining the PRC’s decision and rationale for determining whether the faculty member in question is, or is not, discharging conscientiously and with professional competence the duties appropriately associated with his or her position, as specified in the role statement. This written report shall be provided to the faculty member in question, and to the department head or supervisor who shall forward a copy to the academic dean or vice president for extension, and, where appropriate, chancellor or regional campus dean. If the PRC determines that the faculty member is meeting the standard for post-tenure performance, a written summary of the reasons for their decision shall be provided to the faculty member, department head, and appropriate academic dean, vice- president for extension, regional campus dean, or chancellor, and no further action shall be required. If the PRC agrees with the recommendation of the department that the faculty member in question is not meeting the standard for post-tenure performance, a professional development plan shall be initiated as outlined in policy 405.12.3.

If a PRC is formed at the request of a faculty member, and not because of a formal negative departmental evaluation, it shall be formed according to procedures outlined above.