Faculty Senate Executive Committee
15 November 2004
3:00 - 4:30 p.m.
Champ Hall Conference Room

AGENDA

3:00 Call to Order
Approval of minutes of 18 October 2004

Announcements
The next FSEC Brown Bag Lunch with President Hall is scheduled for November 23 at 12:00 pm in Champ Hall Conference.

3:05 Information Items for Consent Agenda
EPC Business
Retention Survey
Parking Report
Cultural Activities Report

3:40 Key Issues & Action Items
PRPC Updates
ASUSU Updates
FSEC Substitutes
Social Security Number Email
Faculty Evaluation Committee
Academic Advisor
Student Course Evaluations
Committees
Honorary Awards and Degrees - Kim Openshaw
Bookstore Committee - Chuck Johnson
Handbook Committee - Janice Hall
Department Teaching Excellence Award
Volunteers - Tom Shroeder, Alan Blackstock

3:40 Adjournment
Faculty Senate Executive Committee Meeting for October 18, 2004

Attendance
Senators: Derek Mason (1288), Stan Albrecht (1167), Stephen Bialkowski (1907), John Kras (3881), Bruce Miller (2232), Rob Morrison (1477), Shawn Olsen (451-3412), Gilberto Urroz (3379), Janis Boettinger (4026), Dale Blahna (2544), Kevin Doyle (3022), David Luthy (2429)

Presenters: Richard Sherlock

Excused: Kermit Hall (1157), Brent Miller (1180)

Call to Order
Janis Boettinger called the meeting to order at 3:10 pm.

Minutes
Shawn Olsen moved to accept the minutes of September 20th. The motion, seconded by Bruce Miller, passed.

Announcements
The next FSEC Brown Bag lunch with President Hall, will be held on Tuesday, November 2nd at noon in Champ Hall.

Meeting with President Hall
Janis Boettinger and Derek Mason met with President Hall and Provost Albrecht on Friday, October 15. They are encouraging faculty to support the proposed tuition increase which would help maintain and enhance faculty. This increase would support a 4% salary increase as well as add to operating budgets. It is important for faculty to step up and sell this proposal to other faculty constituents and students.

Stephen Bialkowski moved that Janis Boettinger and Derek Mason draft a resolution for the tuition increase. The motion seconded by Rob Morrison, passed. President Hall and Provost Albrecht suggested meeting with Janis and Derek every 3 weeks. Please send items to be discussed with President and Provost to either Janis or Derek. It was suggested that in the future an agenda item “Informal Meeting with President Hall” be added to the agenda. This would allow Janis and Derek to update the committee on the outcome of the meetings.

Faculty Review of New Policies/Practices that Affect Faculty: Policy vs Practice
Richard Sherlock raised the issue that some of the Promotion and Tenure standards and procedures are being enforced, but are not in the code. For example, many colleges are saying that the external review letters must be from institutions “better” than Utah State. This specific policy is not in the code. There are standards and procedures that are being altered without the input of faculty. Stephen Bialkowski motioned to forward 1) the interpretation of the policies regarding excellence in terms of role in the policy manual, 2) choice of external reviewers and 3) Faculty Advisor Evaluations, to the PRPC. The motion, seconded by Derek Mason, passed. Bruce Miller motioned to forward the Faculty Advisor Evaluations to the Faculty Evaluation Committee. The motion, seconded by Derek Mason, passed.

USU Faculty Library Endowment
The USU Faculty Library Endowment does not have a very large endowment. The endowment was instituted in 2001, and only a handful of faculty are contributing to it. Janis Boettinger will be meeting with Kent Clark and Lisa Berreau to get more information about the endowment. The question of whether or not Faculty Senate would like to generate the drive and encourage other faculty to do so. Faculty may be more opt to donating if it is not part of the Friends of Libraries. It was recommended that the Faculty Senate along with the Library Advisory Board generate interest, advertise, and instigate an annual drive. Stephen Bialkowski moved that Janis Boettinger work with Kent Clark and Lisa Berreau to draft a resolution for a USU Faculty Library Endowment annual drive. The motion, seconded by Bruce Miller, passed.

Utah State’s New Appointments
Janis Boettinger suggested that the new Vice President for University Advancement, Scott Mietchen and the new Director of Athletics, Randy Spetman, take 5 minutes to introduce themselves as well as share their vision of Utah State to the Faculty Senate at the December meeting or whenever their schedules

http://www.usu.edu/fsenate/Archives/FSEC/Agendas/FSEC04-05/15NovAll.html[4/20/2012 11:02:34 AM]
allow. Derek Mason moved to extend these invitations. The motion, seconded by Stephen Bialkowski, passed.

**Faculty Forum Format**

There was much discussion on the format for the Faculty Forum. Following policy 402.9, the Faculty Forum is open to elected faculty senators without participation from or by the President, Provost, and Presidential and student appointees of the Faculty Senate, except by specific invitation. Because it has already been announced that faculty at larger are welcome to attend and voice their views, the meeting will be open to all USU faculty by invitation. The forum needs to be an open discussion with multiple topics, where faculty can feel safe to speak their mind. Janis Boettinger will send a draft email invitation along with the ranked topics to the FSEC for feedback.

**Adjourn:**
Stephen Bialowski called for adjournment. The meeting adjourned at 5:10 pm.

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**FSEC Lunch Schedule with President Hall**

**Fall Semester, 2004**

**Tuesday, November 23rd**

**Monday, December 13th**

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**EPC Business**

**Introduction:** Educational Policies Committee
Report for Faculty Senate 11/15/2004


**Meeting Dates:**

**Curriculum Subcommittee**
In September meetings, the Curriculum Subcommittee provided the following information:

Computational Engineering emphasis in Mechanical Engineering BS degree

Russell Thompson, Mathematics and Statistics Department Head, requests the following composite major: Composite Mathematics/Statistics, Composite Statistics/Mathematics.

Don Snyder, Associate Dean, College of Agriculture, requests the following composite major: Composite Agricultural Systems Technology/Agribusiness, composite Agribusiness/Agricultural Systems Technology.

The Department of Languages, Philosophy, and Speech Communication is requesting permission to award 16 lower-division foreign language credits to students who have two-year proficiency in languages not taught at USU. Currently, the 12 credits awarded to students with languages other than those taught at USU are pass/fail credits in the relevant languages. We propose that the additional credits awarded as a result of this proposal also be pass/fail credits, and appear on the students’ transcripts as transfer credits in the relevant languages.
The proposal that an additional sentence be added to the Dual Major definition in the Academic Policies and Procedures Manual was approved. The current policy is as follows: “In a dual major, any combination of two majors is possible and may be described in the General Catalog or on the major requirement sheets.” The following addition to this policy is: “Exceptions to this policy include the Interdisciplinary Studies degree, which may not be combined with another major in a dual and any combinations of majors specifically prohibited by a departmental or college policy.

Information item:
Proposed Composite Teaching – Physical Science BS/BA – Snow College and Utah State University Partnership. This is a reply to an RFP at Snow College, not a new program; creating a delivery program for an existing program. Degree awarded via home department.

Recommendations
EPC recommends approval of above changes by Faculty Senate.

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Retention Survey -

Enrollment Management:
RETENTION REPORT to Faculty Senate, November 2004
Melissa Miller Kincart, Assistant to the Vice Provost for Enrollment Management, Office of the Provost

“When it comes to higher education, Utah State University is always interested in making converts, of course. But it's just as interested in making 're-verts' — getting students to return to the school after their freshman year” (Deseret News Editorial, 16 May 2004).

Introduction

President’s Hall efforts to decrease the student-to-faculty ratio with the hiring 100 new faculty members, and improve advising and the first year experience by advancing initiatives that place emphasis on “personalized attention” have greatly impacted USU’s retention rate which in 2003 which rose to 75 percent compared with 61 percent just three years ago. [http://deseretnews.com/dn/view/1%2C1249%2C595063044%2C00.html](http://deseretnews.com/dn/view/1%2C1249%2C595063044%2C00.html)

However, this is just part of the story. One of Utah State’s institutional goals is to “improve the recruitment and retention of students.” Over the past two years, the Enrollment Management team has been operating under the principle that retention begins with intentional student recruitment. The following strategies have been employed to insure that we achieved the institutional goal of increasing the average incoming ACT score to a 24 and enrolling the best-prepared freshman class in USU’s history.

- Active recruitment—The Office of Admissions is now being very intentional about helping prospective students and families navigate the college choice process by following a detailed recruitment plan and using such strategies as Territory Management, campus programming, and yield activities.
- Integrated Marketing and Communication Plans—The Carnegie “Think” campaign, unveiled in the 2004 recruitment cycle, provides the Admissions Office as well as the whole campus with a family of publications. These publications are key in articulating the “look and feel” of Utah State University. Additionally, a communication plan was developed for recruitment target markets.
- “Find the Right Fit”— Our Admissions professionals are striving to find an effective match between the students they wish to enroll and Utah State University. They are
intentionally seeking out better prepared, degree seeking students who desire to be at an institution where academics come first and priority is given to hands on learning and personalized service. (Nursing students no longer receive incoming freshman scholarships; New Research Fellowship were created to play to the university’s strengths; and Maintaining appropriate General Studies ratio.)

Intentional student recruitment will continue to underline our efforts on the retention front. However, it is important to report that we have made tremendous strides in other areas. We continually remind ourselves that we just don’t care about admitting and enrolling students, but we care about admitting and enrolling students in order to graduate them. We want students to be successful, admitting, enrolling students but by retaining them so that they succeed and graduate.

In order to fully appreciate where we have been, and how far we have come, you may want to familiarize yourself with last year’s report as it will provide essential foundational information as well as to establish a baseline for comparison. 

http://www.usu.edu/f senate/Archives/fs/agendas/1 Dec03.html#rs

Processes and Follow-up Practices

Cohort Uploaded SIS and Cleaned Up
This practice has enabled our retention specialist to identify, track and analyze the first year cohort with multiple data elements in a more timely and efficient manner--a noteworthy advancement.
Additionally, as of Fall 2004, all Nursing, incarcerated, IELI, and special exchange students have been removed from the First-Year, Full-time, Degree-seeking cohort, due to the fact that they are not USU-degree-seeking students.

Matriculation Advisor
The institution has added a matriculation advisor to its staff, who closely tracks those who leave campus; a leave-of-absence policy has been created that makes it easier for them to return. Cultural factors – such as the tendency of USU students to marry earlier and to go on church service missions – lead many of them to take a break from their education. Krystin Deschamps in the Registrar’s Office has been instrumental in advising students as to their exit options and the ramifications that their decisions may have on time-to-degree. She has also strived to get the word out regarding the exit procedure, in addition to recruiting these students back and contracting with high-risk re-admit students.

Tracking

o 2002 First-Time, Full-Time Cohort = 2308 Total students—882 non-returning Fall 2003
LOA 170—162 Missionaries, 2 Military
(11 of these students have returned from missions and are currently enrolled. As most are scheduled to return Spring and Fall 2005, it will be important to track actually how many do return as we have never been able to report this number with any confidence.)
Withdrawals 69— 6 Missionaries
Scholarship Holds---25 Missionaries, 1 Military
Follow-up 98—35 Missionaries, 2 Military
Exclusions 233 (Historical numbers range from 350-400)
Note—Lost 23 students with 3.5 of higher and 159 with a USU GPA 2.3 or lower; the decrease of students “lost” with a 3.5 GPA or higher is tied to deliberate retention initiatives aimed at this group, initiatives that have been tested and may be expanded to other first-year students to increase retention among them. Also, the Hansen Retention Scholarship has played a significant role in retaining students who are financially challenged.

o 2003 First Time, Full time Cohort = 2358 Total students—987 Non-returning Fall 2004
LOA/W 547—338 LOA Missionaries, 2 W Missionaries, 4 LOA Military
Follow-up –158 students contacted, 16 Missionaries, 12 Athletes (Transfers—to warm location, wrong majors—Radiology, Marine Bio, Dance, “follow a boy,” married, financial, ELED)
Exclusions 360 (Numbers still coming in but with what we have recorded the Fall 2003 retention rate will come in at 70% or higher)
Non-Returnees Make up—376 students, 160 USU GPA 2.3 or lower—43 Undeclared,
Agenda for 23 August 2004

14 UBUS, 12 GREG (2 17 ACT) 217 Students 2.3-3.5 USU GPA—77 Undeclared, 16 UBUS, 3 IELI Total Undeclared Leavers 150 students—40% of Non-Returning Population

**Disney Internship**

It appears that USU loses around 15-20 students of the first time, full-time cohort because students elect to participate in the Disney World internship program. This program stipulates that students must be registered for classes at their institution of higher education. It appears we may have some students who actually participate without being enrolled for credits at USU. Thus they show as a non-returnee although they intend to return the spring of their sophomore year. We are still investigating this situation, and trying to determine if it is a problem. Currently a student may sign up for this opportunity through various advisors, and it appears no one is checking to make sure the students is registered. We might explore centralizing this process to insure a stopgap and to try to deter students to explore this opportunity later in their academic career rather than after their first or second semester.

**Follow up**

The follow up process that were outlined in last year’s report continues to be practiced in a effort to be more proactive and advise students to their exit and re-entry options. Students and parents truly are amazed that we identify who they are and take the time to follow-up to answer questions and provide advice.

**Reporting**

Due to the MOU between the Provost Office and Athletics and the liaison relationship that has been fostered, we are no able to identify our non-returning athletes and follow up where needed. Furthermore, the cohort, LOA, and withdrawal designations on the system paired with our strategic cohort follow-up information, allowed us to identify 22 additional cohort exclusions for the AAA Office national reports for 2002. They were able to pull this information--in addition to obtaining it as in past years--but the additional data increased our rate by almost 2%.

**At-Risk Population: Undeclared**

Cope and Hannah (1975) state, “Personal commitment to either an academic or occupational goal is the single most important determinant of persistence in college.” Over the past two years, USU has added 12 new advisors to its staff and opened a University Advising and Transfer Services Center. The conveniently located center is open to high school students as well as USU students. We believe this approach will not only allow student to one-stop shop with needed resources but also move to a major in a more timely and intentional manner.

**At-Risk Population: High Ability**

In an effort to provide a meaningful experience for our scholarship students while at the same time appealing to their “no risk” nature, we have been intentional about setting the scholarship GPA renewal at a 3.5, offering 4-year awards, and offering students an opportunity to sample Honors risk-free. The Honors 2000 class is one credit course offered on-line. During the semester, interested students will apply to continue taking part in the Honors pathway, which offers a myriad of choices from compiling a portfolio, earning a prestigious fellowship, working with a faculty mentor and much, much more

**FYE Initiatives**

The FYE committee has been extremely intentional about bringing together all offices and departments that could potentially impact a student during their first year. This group has assessed current First years practices, and identified future initiatives. By offering students a menu of first year offerings from Freshman Interest groups tied to their Housing, Connections, or Fall leadership each of these offerings now have common core elements in addition to the Freshman Literature experience. Connections has been greatly revised and will reflect the “Whole Person Development” in its curriculum for 2005 and will be more tied to “Move-in” and “Welcome Activities”. We hope to reach 60% of our new students with this medium. Special honors sections were extremely successful, and this type of “target audience” format may be expanded to undeclared students. Additionally, this year the A-Team members have functioned as Peer Mentors for the classes and have been instrumental with follow-up during the first six weeks (At risk period) with intrusive e-mails.

**Obstacles**

As of present, we rely on our colleagues in computer services to run our reports in order to obtain data.

http://www.usu.edu/fsenate/Archives/FSEC/Agendas/FSEC04-05/15NovAll.html[4/20/2012 11:02:34 AM]
Currently there is no scheduled retention reporting other than what is prompted by the Retention Specialist or by the national reports. Additionally, these receive a low priority due to lack of resources in the technology unit and the Banner conversion. The Registrar’s Office is currently advertising to fill a programmer/reports position, which will be instrumental in insuring accurate and timely data reporting.

**Changing Student Behavior**

Although we have made significant strides in one year regarding tracking students who exit the University, this is a constant area of concern. Students need to understand upon admission to USU they have been accepted into a degree program. We enter into a contract with them that we not only plan to honor their admission, but also plan to graduate them from their degree program. There are valid reasons why a student may need to interrupt their degree program. However, students must begin to understand that they need to take the appropriate course of action to do so. Leaving without contacting the University is not advisable. Through our outreach efforts and word of mouth, we hope to connect with more students prior to their departure. We know it was helpful to have this information in the Connections textbook as well as the Policy and Procedure assignment for this course.

**Short Window of Opportunity**

There is such a short window of opportunity to follow up on students who have not registered or enrolled in the next term. The key is to catch them while they are still on campus. However, the reporting lag is prohibitive. Additionally, because not all students have chosen to activate their CC e-mail account, communication by e-mail has proven ineffective because the personal e-mail address on record has changed since time of admission. Additionally, phone numbers change frequently. Not to mention the ability to influence a high ability student to stay is much more negotiable if they haven’t already enrolled in another institution.

**Action Items for 2005 and Beyond**

**USU E-mail Assigned at Admission**

It is the recommendation of the Enrollment Management Team that USU should assign prospective students a USU email account upon acceptance to the university instead of at SOAR or later.

**Earlier Assignment**

Currently students can initiate an email account when they attend SOAR. This is too late for much of the communication we do with incoming Students, and not all students attend SOAR, which delays their getting an Account until they pay their fall fees. Ideally, a student should be assigned an email account with the acceptance letter. A paragraph of That letter would read something like the following:

Welcome to USU. This is your email address. Please check your email as soon as possible. We have already sent you a message with important information regarding your acceptance. We will send you official notices about your financial aid, your classes, and activities through your USU account. If you prefer to use another email account, we can help you forward your USU email there.

We suggest assigning each student a pin number that they activate by going to a designated website. By encouraging students to activate this account while they are in the college choice cycle, we believe we will be able to communicate with them more cost effectively about important information to help them decide if USU is the right place for them. In the 2004 recruitment cycle, the Admissions Office spent over $40,000 in postage, communicating with students in a direct mail plan. We believe this direct mail plan would be more effective and help us better allocate precious resources to other need recruitment initiatives, if our yield efforts were supplemented by an e-mail communication plan. By encouraging students early to use this USU account, we believe we have the ability to better connect them to their advisors, faculty members, and peer mentors that will be crucial in helping them decide to attend USU. Additionally, it will be crucial in allowing us to communicate to incoming students information and deadlines on the enrollment deposit, SOAR, registration, tuition payment, Connections and parking.

**Policy Considerations**
Some students will be assigned an email account that will never attend; however, the savings in postage and printing should far outweigh the costs of those accounts. Admissions tracks and monitors all students who apply, are accepted and then enroll. They could easily provide a list of students who do not attend so that their accounts could be canceled after the third week of classes. Since it so easy to get free email accounts with yahoo, etc., the prospect of students misusing their USU account is small, but the ease of communicating with prospective students will dramatically increase.

**Track Intention in Banner/ Cross Check with Leavers**
Intention regarding participation in higher education is an important predictor in degree completion.”(Tinto, 1987) The 2001 CIRP Survey, which was administered to 1,848 first-time, full-time freshman that attended SOAR reported the following intention data.
- 10.3% of the students seek either no degree, a vocational certificate or an associate’s degree, which is 3.5-4.5 times greater proportion of freshman as compared with their peers at other schools.
- 8.9% of the students estimate they will transfer to another college before graduating. Nearly twice as large a proportion found at our peer institutions.

**Who Persisted/ and Who Left Data**
We haven’t been able to obtain the historically in-depth data on who persisted at USU and look at time to graduation, major areas, and entry qualifications. This information could be outlined in recruitment publications and assist students in making wise major choices.

At one time the State was going to cover the cost of using the enrollment search query of the National Clearinghouse database. If this is not going to come to pass, it would be interesting to see if the data obtain from this membership was useful in discovering more information on the educational experience of USU’s drop-outs and graduates. The benefit may outweigh the cost in that in some cases, additional performance funding may be obtained when leavers are correctly reclassified as transfers and graduates.

**Early Alert Intervention Program**
The data show we lose about 150 students each year to low academic performance. Had these students been invited (via a Registration Hold) to visit with an advisor/staff member/peer mentor who would have provided them a USU connection and additional resources—could USU help increase their chances of persistence. We are exploring a possible pilot program with the undeclared population. In addition, to follow-up with students who appear to be in jeopardy of losing their scholarship, is planned.

**Undeclared Intrusive Advising**
The primary mission of University Advising & Transfer Services (UATS) is to advise undeclared and general studies (formerly known as “general registration”) students. Advisors will focus on a combination of career exploration and course selection designed to help the student find an appropriate major while making progress toward completing University Studies and lower-division or prerequisite requirements for their potential major(s).

- **Current intrusive advising practices**
  Individual registration holds have been placed on 420 students. These holds ensure that students who are at-risk of failing or having too many credits receive accurate information and create an action plan that will increase their chances of success. As we move 60+ credit students into majors, more emphasis will be placed on 45+ students.
  - UATS placed registration holds on 203 students who have 60+ earned hours. Before these students can register for Spring 2005, they must meet one of three options. 1. Declare a major 2. Meet with a major advisor to establish a realistic degree plan so they can declare a major. The contract includes courses the student is required to register for, the GPA requirement for each course, and an overall strategy to attain that GPA. 3. Make an appointment with career exploration to determine potential career/major options.
  - All General Studies students (169) have registration holds for the upcoming semester. These students were required to meet with their instructors to have them fill out a form listing their mid-term grades. The advisors will check each student’s GPA at the end of the term. If their GPA is 2.0 or above, then they will be placed into Undeclared/Undecided and admitted in good standing.
  - Forty-eight students with 45+ credits also received registration holds. These students are required to meet with a UATS advisor to discuss career and major options.
Intrusive advising initiatives: [future?]
A Checklist of requirements for first-year undeclared students to be handed out at SOAR and during appropriate advising sessions. This checklist will include a logical and reasonable plan of action for undeclared students to take to determine a major.

- Organize and sponsor a Majors Fair, which would be modeled on Preview and Scholars Day, but would reach current students. Advisors from all majors on campus would meet for one day in the Ball Room to talk to students. Students would have access to unofficial transcripts and a representative from the Registrar’s Office would collect Change of Matriculation forms.

- Pilot an intrusive advising program for academic actions student that would require them to meet with a UATS advisor early in the semester to make short-term goals, better manage their time, to complete progress reports, and to ensure that they do not self-advice and waste their time and money on unnecessary credits.

- Internal GPA policy: While a student may remain in good standing at the university with a 2.0 GPA, most majors require a higher admittance and graduation GPA. In order to prepare students to qualify for a greater number of majors, and for them to be in good standing within the Undeclared program, they will have to maintain a minimum 2.25 GPA after earning 30 credits, and a 2.5 GPA after earning 60 credits.

- Undeclared students with 45 or more credits will be required to complete a contract. A staff member within the Career Services Office will assist students in career or major exploration activity, and after it is completed will release the hold on their registration until the student obtains a signature. Undeclared students with 60 or more credits must decide on a major and meet with an advisor for that major. In the meeting, the advisor and students will set up a plan of entry into the major.

Institutional Commitment
Student departure is a complex issue. There is no simple answer or institutional path in understanding it. USU can be more intentional about seeking better-prepared and committed students to our degree programs. We can be more intentional about following up on students who have chosen to drop out. But according to Tinto (1987) “properly understood, institutional commitment is the part of each and every member of the institution.” Continued assessment does take a substantial time and resources. [a note of commendation to the faculty as being known for going out of their way to help students, to provide them with quality classroom, lab, studio, and field experiences, and to demonstrate an ethic of caring?]

The average total revenue gained by retaining one full-time student who would have dropped out after their freshman year for a 4-year public institution is$17,225. We are doing better, but we are still losing a good chunk of students who leave in good academic standing. We assume they are making the academic integration—but the literature suggests they may be failing to develop the non-academic factors that have the ability to impact persistence—self-confidence, academic goals, institutional commitment and social support and involvement.

Personal commitment to an academic or occupational goal is the single most important determinant of persistence in college (Cope and Hannah, 1975) How can we within the University community shape a student’s self confidence, academic road, and institutional commitment in so much our efforts strengthen their personal commitment to their education and student experience. People can make a difference. Faculty and staff are crucial not only in the college choice process but play an essential role in a student’s decision to persist. Our personal, unsung efforts exemplify Utah State’s University commitment to whole person development by not only attracting, admitting, enrolling students but by retaining them so that they succeed and graduate.

Melissa Miller Kincart
Assistant to the Vice Provost for Enrollment Management, Office of the Provost

Filed November 2004
Cultural Activities Report
November 2004

Gary Kiger, Chair; Dale Blahna; Brittney Duke; Tiffany Evans; Jeremy Gordon; Dallas Holmes; Colin Johnson; Jarrod Larsen; Bruce Saperston; Patrick Williams; Stephen Zsiray

The Cultural Activities Council has three broad goals. First, the council serves as a “clearinghouse” for cultural activities at USU and in the community. The council suggests ways that the university and the College of Humanities, Arts, & Social Sciences’ School of the Arts can most effectively market and publicize arts and cultural activities programming. The College of Humanities, Arts, & Social Sciences has developed a School of the Arts calendar that is distributed covering a two-month period at a time. The College works with Patrick Williams in university PR/Marketing to coordinate School of the Arts and university master calendars.

Second, the council suggests ways that the university can fulfill its “land-grant mission” by working collaboratively with community arts and cultural groups. The university, largely through the College of HASS’s School of the Arts, works with community organizations such as Cache Valley Arts Council, Utah Festival Opera Company, and the Chamber Music Society of Logan.

Third, and relatedly, the council suggests ways that arts and cultural programming on the university campus and in the community can enhance students’ educational experiences. We have been successful in partnering with Ellen Eccles Presents, for example, where visiting artists give master classes and guest lectures in our creative arts courses.

The College of Humanities, Arts, & Social Sciences signed a compact plan codicil with the ASUSU arts and lectures program to work cooperatively to bring arts programming to USU. The College recently cosponsored the Utah Symphony with ASUSU. Also, the College partnered with ASUSU and the Marie Eccles Caine Foundation to bring SITI company to the Utah State campus.

The council explored future directions we might take. One course would be to highlight arts programming on the Utah State website. Another would be to include mailings with city utility billings regarding the upcoming arts events to extend the university’s reach in the community regarding the arts. Another suggestion was to advertise in SLC Weekly, a publication that seems to be growing in circulation in Logan. Finally, we considered how we might more effectively market to the ethnic-minority communities of Cache Valley to draw them into the rich arts and cultural programming that exists.