FACULTY SENATE EXECUTIVE COMMITTEE

Tuesday, February 21, 2012
3:00 - 4:45 p.m.
Champ Hall

Agenda

3:00  Call to Order .......................................................... Glenn McEvoy
      Approval of Minutes January 23, 2012

3:05  Announcements ................................................. Glenn McEvoy
      • Next Brown Bag Lunch w/President Tuesday
         Wednesday February 22 noon Champ Hall
      • March Brown Bag Lunch w/ President Thursday
         March 22 noon Champ Hall

3:10  University Business ............................................ Stan Albrecht, President
      Raymond Coward, Provost

3:30  Information Items
      1. Research Council ........................................... Mark McLellan
      2. Budget and Faculty Welfare Committee ....................... Rhonda Miller
      3. Academic Freedom and Tenure Committee .................... Richard Jenson
      4. Parking Report on upcoming changes ....................... James Nye

4:15  New Business
      1. EPC Items .................................................. Larry Smith
      2. IDEA Feedback from CHaSS .................................. Doug Jackson-Smith

4:25  Old Business
      1. Open Access Policy proposal .................................. Flora Shrode
      2. Faculty Shared University Governance Award ................... Glenn McEvoy

4:45  Adjournment
FACULTY SENATE EXECUTIVE COMMITTEE MINUTES  
January 23, 2012 3:00 P.M.  
Champ Hall Conference Room

Present: Glenn McEvoy (Chair), Alan Blackstock, Richard Clement (excused), Renee Galliher, Nancy Hills, Lyle Holmgren, Doug Jackson-Smith, Yanghee Kim, Mike Parent, Robert Schmidt, Flora Shrode, Blake Tullis (excused), Dave Wallace, Ralph Whitesides (excused), Ning Fang (substitute) President Stan Albrecht (Ex-Officio) (excused), Provost Ray Coward (Ex-Officio), Vincent Wickwar (Past President), Joan Kleinke (Exec. Sec.), Marilyn Atkinson (Assistant)  
Guests: John Elsweiler, Mark McClellan, Ed Reeve, David Parkinson, Janis Boettinger, John Mortensen

Glenn McEvoy called the meeting to order at 3:02 p.m.

Approval of Minutes
Renee Galliher made a motion to approve the minutes of December 12, 2011. The motion was seconded by Vince Wickwar and passed unanimously.

Announcements
Brown Bag Lunch with the President & Provost. The next Brown Bag Lunch will be held Tuesday, January 24th at 12:00 noon in Champ Hall. The February Brown Bag Lunch will be February 22nd at 12:00 noon in Champ Hall.

President Elect. It is time to begin looking for the new Faculty Senate President Elect. Contact Vince, Renee or Glenn if you or someone you know is interested.

Campus Visits. USU Faculty Senate presidents met last week with faculty senate presidents at other universities to discuss common interests and concerns. State Senator Steve Urquhart, chair of the Utah Senate Higher Education Sub-Committee, attended part of the meeting and assured the assembled presidents that higher education salary increases are on his legislative agenda this session.

IDEA Evaluations. Feedback received from CHaSS faculty on the use of the IDEA evaluation will be on next month’s agenda. The feedback has been forwarded to Pam Martin, chair of the FEC committee. Michael Torrens also welcomes feedback regarding the implementation of IDEA.

University Business - President Albrecht and Provost Coward.
President Albrecht was representing USU at the opening of the State Legislative Session in Salt Lake City and was not able to attend this month’s meeting.

The current legislative conversation is about graduation completion rates. Provost Coward shared a pie chart that President Albrecht will be using with legislators. It shows that 43% of students who entered USU as freshmen in 2004 had graduated with a Bachelors degree from USU six years later and another 11% had graduated from another institution. Because the general education requirements are the same for all state funded universities in Utah, it makes it easy for students to transfer throughout the Utah higher education system. Twenty percent of the entering class from 2004 was attending USU or another institution in 2010 and 6% had earned associates degrees either here or elsewhere. The Provost expressed concern about the 7% of students that left USU with poor academic standing and stated that the University has room for improvement in this area.

Provost Coward also informed FSEC members that the faculty member who was recently charged with having sex with a minor has voluntarily resigned his position with Utah State University.

Information Items
Bookstore Report – Alan Blackstock, David Parkinson. In general, students are satisfied with the services of the Bookstore. One problem that regional campuses face is they sometimes run out of supplies and students have to wait to receive their textbooks. David is working on resolving this problem. David was asked how many eBooks are sold to students versus traditional printed textbooks. At present, only about 1 – 2% of total sales are...
eBooks. David explained that the short cycle between the end of classes in December and the beginning of classes in January does not give the bookstore much time to distribute and prepare for the next term.

Doug Jackson-Smith made a motion to place the report on the consent agenda. Robert Schmidt seconded and the motion passed.

**Graduate Program Review – Janis Boettinger.** The Graduate Program review process is well underway. A task force has been formed and is working with Mark McClellan and his staff. This review presents an opportunity for program self-assessment. Department heads received program review packets on December 15, and a letter went out to all faculty members in early January informing them of the process. The review is designed to be faculty driven. Each degree program will present a self-study prior to a department overview. These documents must be approved by the department heads and sent back to Mark McClellan’s office by March 31, 2012. During the month of April the task force will be working on best practices and then will facilitate a best practices workshop. A five-year plan of graduate program improvement will be finalized during the month of May. There will be a forum for faculty to discuss and learn more about the process in the Eccles Conference Center Auditorium, Wednesday, February 1, 2012 from 3:00 – 5:00 p.m. The discussion will be broadcast by IVC to distance sites.

Robert Schmidt moved to put this issue on the agenda as an information item. Doug Jackson-Smith seconded and the motion passed.

**Implementation of Common Hour – John Mortensen.** The process to implement the Common Hour is underway. Common Hour will be held on Wednesday’s from 11:30 – 12:45 pm beginning Fall Semester, 2012. The initial class schedule was sent to departments last week, with the changes due back to the Registrar’s Office by February 6. In early April the schedule will be viewable in Banner and class registration will begin April 16. The new class schedule will affect Logan campus courses only. USU-Eastern already has a Common Hour in place.

Flora Shrode made a motion to place this on the agenda as an information item. Vince Wickwar seconded and the motion passed.

**New Business**

**EPC Items – Ed Reeve.** There were no reports this month from the General Education or the Academic Standards subcommittees. The Curriculum subcommittee approved all course proposals and 2 other minor proposals were also approved.

Doug Jackson-Smith moved to place the report on the consent agenda. Robert Schmidt seconded and the motion passed.

**PRPC Section 405.7.2(1) External Review Letters – John Elsweiler and AFT Code Change Recommendations 405.7.2(1) – Glenn McEvoy.** These two different recommendations for changes to this section of the code were dealt with together, but there were no comments from senators on the AFT suggestions of increasing the number of letters to six and allowing research collaborators to be among those selected to write letters. Some senators preferred the PRPC draft with more general language on what external reviewers would be asked to evaluate, while others preferred more specificity. Doug Jackson-Smith said that BFW has discussed this at length and finally arrived at a preference for the PRPC recommendation because it is more flexible. Some questioned if external reviewers should be asked to only evaluate research or teaching dependent on the candidate’s role statement. Opinions varied on this issue. Glenn McEvoy noted that sections 405.8.3(1) and 405.11.4(1) of the Code also related to external letters and so they need to be changed for consistency. It was decided that the Provost will go back to the Deans for their additional input, and Glenn will go back to PRPC with his feedback and that of the FSEC.

**Addition to Policy 327.5 Open Access – Flora Shrode.** Flora provided a follow-up to the discussion from the previous Faculty Senate meeting. She presented a draft of the proposed addition to policy. Wording in the policy making it a requirement was added in the hopes that the policy would have more rigor than if it were merely a suggestion. Any feedback on the policy should be sent to Flora Shrode directly. Glenn McEvoy suggested that we wait a month to put this item on the Faculty Senate agenda to give faculty time to think about the implications of this policy change. Flora will come back to the FSEC meeting in February to discuss the feedback received before presenting the proposed policy to the Faculty Senate for further feedback.
Robins Award for Faculty Contribution to Shared University Governance – Glenn McEvoy. A draft MOU was included in the agenda packet. We now have approval to offer this award, as long as the Faculty Senate covers the cost of the trophy. Criteria for this award need to be established. The intent of the award is to recognize an individual who participates extensively in university wide governance, such as university committees, the Central P&T committee, Faculty Senate committees, etc., excluding Faculty Senate presidents. Robert Schmidt and Mike Parent volunteered to meet with Glenn McEvoy to work on the details.

Adjournment
Glenn McEvoy asked for a motion to adjourn the meeting. The meeting adjourned at 4:53 p.m.

Minutes Submitted by: Joan Kleinke, Faculty Senate Executive Secretary, 797-1776
Executive Summary
The annual report to the Faculty Senate covers the major activities of the Office of Research and Graduate Studies and Research Council from July 1, 2010 through June 30, 2011. It is a summary of all service units for which the Vice President and Dean has responsibility and includes Sponsored Programs Office, Proposal Development Office, Environmental Health and Safety Office, Institutional Review Board, Laboratory Animal Research Center, Center for High Performance Computing, Research Integrity and Compliance, and the Office of Global Engagement (OGE) - International Research.

Mission of the Office of the Vice President for Research
The mission of the Office of the Vice President for Research is to provide an environment that facilitates and stimulates research, scholarship, and creative activities by:

- Providing resources to recruit, retain, and recognize outstanding faculty and student researchers.
- Providing research support services that are highly responsive and efficient.
- Providing leadership to identify and pursue promising research opportunities and to grow external research funding.
- Fostering a culture of academic research integrity and promoting the responsible conduct of research.
- Fostering the creation of intellectual property and supporting appropriate technology commercialization.
- Fostering the expansion of international research projects and programs.
- Communicating the value of USU research throughout the state, nation, and the world.

The mission of the Office of Research and Graduate studies is currently under review with the Research Council and will be updated in the current fiscal year.

Research Council
The Research Council provides advice and recommendations to the Vice President for Research and Dean of the School of Graduate Studies. Additionally, members of the Council provide direct and important channels of communication between researchers and those who make decisions affecting research at USU. The following are selected major issues addressed by USU’s Research Council in FY2011:

- **NSF Regional Grants Conference** - USU and the University of Utah co-hosted a National Science Foundation (NSF) Regional Grants Conference in October, 2010. More than 100 faculty researchers and USU administrators received an update of proposal and reporting requirements. Two new NSF requirements that were introduced included: 1) Data Management Plan for all NSF proposals, and 2) Outcomes Report; to address what NSF science expenditures do for the general public. The Outcomes Report will be vetted internally for content to assure that reports are relayed in layman’s terms. Subsequent to the meeting, the Research Office distributed a summary of the changes in protocol to the college Deans for distribution to faculty.

- **Seed Funding Awards** - Since the program’s inception in Spring 2008, the proposal review committee has noted that the quality of RC applications continues to improve and USU is seeing an increase in the success rate of this program. In the past year, 77% of the RC proposals submitted to the review committee were funded. Outcomes require that awardees develop and submit at least one proposal to an external funding agency within three months of project completion. At the end of the first cohort of awards, 16 external proposals totaling more than $14.6 million were submitted. Six awards totaling $9.3 million were received to date, resulting in a $37:1 ratio for return on investment. The
second cohort of awardees (March 31, 2010), resulted in 19 proposals totaling $8.8 million have been submitted to external agencies. Of those, 4 proposals had been awarded a total of $2.3 million, resulting in a $10:1 return. This second cohort also included two prestigious NSF Career Awards. The third cohort resulted in 11 proposals, totaling $4,841,815.

- **Major Research Equipment** - Concerns were raised that numerous faculty do not have access to major research equipment, nor has information been compiled to identify what equipment is available across campus for all users. With input from several departments, a listing of major research equipment was compiled, including a brief description of the equipment, contact information, and who is the assigned steward. This list is available to help facilitate ways for departments and centers to enhance use of these resources. If the equipment resides in service centers, a fee would be required to access it. This list will be updated as new equipment is acquired on campus.

- **HPC Update** - In previous fiscal years, the number of HPC clients has ranged from 50-90 users each semester. In FY2011, new user requests increased that number from 78-85 each semester. Funded awards using HPC resources amounted to $3,541,373.

- **New Faculty Startup Funding & Budget Form Revision** - The Research Office partners with colleges to provide startup funding for new faculty. Proposed changes were discussed regarding the funding form and modifications were approved to include dean and department head signatures, as well as a new column when more than one cost center is supporting the startup. Funding percentages were discussed for faculty whose research role statement is less than 50%. The Council approved that “up to half of the new faculty member’s start-up costs will be considered for support by the Research Office for new faculty hires with a research assignment of .45% or greater. For faculty with less than .45%, the amount provided will be proportional to the role statement weighting for research, scholarship, or creative activity (e.g., 25% funding support can be provided from the Research Office for faculty with 25% role assignment for research)."

- **International Pay Challenges** - Faculty and departments expressed concerns about potential changes in pay for faculty with international assignments. Participation in foreign projects often requires personal sacrifice and exposure to unsanitary and even dangerous work environments. Because international engagement is a priority to USU, an ad-hoc committee was formed to review the concerns. Currently, USU allows faculty to receive a 10% recruitment incentive on foreign projects (Policy 379 – Section 3.7). The committee’s findings were formalized in a white paper that was distributed electronically to Research Council. The U.S. Department of State allows up to a 15% incentive to recruit federal employees who participate in overseas assignments. The committee recommended that USU adopt the same incentive percentage for USU faculty. Research Council input included: 1) Policy language must be included in the budget justification to clarify why the incentive is proposed, 2) White paper should clarify that the 15% incentive will be calculated for actual time spent overseas, 3) Assure sensitivity to agency language. The committee’s recommendations were presented to USU’s Executive Committee on March 23, 2011. The Executive Committee approved the requested revision and USU procedures were implemented to address it in future proposals.

- **Leave & Related Benefits for non E&G Employees** - Discussions and concerns on how leave benefits are covered and managed for soft money employees were addressed. A task group was formed (Mac McKee, Marv Bennett and Bryce Fifield), and the group presented a summary memo detailing the challenges. Rick Allen attended Research Council and the group agreed that implementing a “leave pool” was the best recommendation. Brent Miller and Rick Allen met with USU’s Vice President for Business and Finance, David Cowley, to present the information. After several months of review, Rick Allen reported to Research Council that implementation challenges surfaced due to operational issues, as well as additional resources would be needed to manage the increased workload. The goal was to have implementation by July 1, 2011; however, this date was not obtainable and the issues raised remain under exploration.
• **Undergraduate Research Advisory Board (URAB) Annual Report** - The URAB Board, established in the spring of 2007, consists of faculty representatives from each college, various units across campus, and USU Research Fellows. Goals achieved this past year included: 1) Support for UCUR application to CUR NSF-CCL1 program toward institutionalizing UR, 2) On-going efforts toward mapping curriculum aligned with UR, and 3) Foster efforts toward creation of an *Undergraduate Research Journal*

• **Office of Proposal Development (OPD)** - The 2011 Proposal Writing Institute took place in May. Faculty submit their application to their deans who then rank and nominate no more than three faculty from their college and submit the names to the Office of Proposal Development. Fourteen faculty were accommodated in the May 2011 session.

• **Experimental Program to Stimulate Competitive Research (EPSCoR)** - Progress continues with implementation of the NSF EPSCoR program in the State of Utah. A joint Utah-Wyoming Track II Cyber infrastructure proposal was funded by NSF, but Utah’s Track I research infrastructure proposal, which involved Urban Transitions and Aridregion Hydro-sustainability [iUtah; where “i” represents interdisciplinary, investigate, inspire, or initiate] was denied in May. However, a revised version of the Track I proposal was completed and submitted in October, 2011.
Budget and Faculty Welfare Committee Report

Charge:
The duties of the Budget and Faculty Welfare (BFW) Committee are to (1) participate in the university budget preparation process, (2) periodically evaluate and report to the Senate on matters relating to faculty salaries, insurance programs, retirement benefits, sabbatical leaves, consulting policies, and other faculty benefits; (3) review the financial and budgetary implications of proposals for changes in academic degrees and programs, and report to the Senate prior to Senate action relating to such proposals; and (4) report to the Senate significant fiscal and budgetary trends which may affect the academic programs of the University.

Committee Members:
Rhonda Miller, Chair, Agriculture
Alan Stephens, Business
Maureen Hearns, Arts
Sarah Gordon, Humanities and Social Sciences
Charles Salzberg, Education and Human Services
Ed Reeve, Engineering
Karin Kettering, Natural Resources
Stephen Bialkowski, Science
Carol Kochan, Libraries
Joanne Rouche, Extension
Dave Woolstnhulme, RCDE
Curtis Icard, USU-CEU
Ilka Nemere, Senate
Doug Jackson-Smith, Senate
Scott Bates, Senate

Meeting Dates:
September 30, 2011
October 31, 2011
November 28, 2011
January 19, 2012

Outline of Meeting Facts and Discussions:
Last year BFW Committee efforts focused on increasing faculty and staff representation on our health care. As a result, the Benefits Advisory Committee (BAC) was established with two members from the BFW Committee representing faculty. There are also two professional and two classified staff representatives. In addition, a survey was developed to obtain faculty input on where potential increases, if any, should be allocated, with most faculty favoring an across the board increase.
BFW Committee discussions this year have examined faculty input, faculty forum attendance, short-term disability coverage, and extra-service compensation:

- Faculty input appears to be an issue at many levels. By code we are to have shared governance. Full-cycle shared governance would be more inclusive.
- Faculty Forum. Limited attendance. Shared governance and faculty overload compensation were items with the greatest discussion. Discussion on ways to increase attendance.
- Short-term disability. To meet budget cuts, it was proposed that the portion of the short-term disability premium that the faculty member pays could be increased. It was noted that short-term disability is often used by those on maternity leave. Also feedback indicated that many faculty would drop the short-term disability coverage if the cost increased. This would then, in turn, result in increased rates for those who keep short-term disability coverage. Short-term disability coverage will remain as is.

**Issues:**
Items that are on the agenda for further discussion are Extra Service Compensation, and Sanctions and Grievances (Faculty Code 407).

**Supporting Materials:**
The agenda and minutes from each meeting are attached.
Budget and Faculty Welfare Committee September Meeting

Location: Champ Hall
Date: September 30, 2011
Time: 10:00 – 11:30 a.m.

Members Present: Stephen Bialkowski, Sarah Gordon, Maureen Hearns, Curt Icard, Doug Jackson-Smith, Carol Kochan, Rhonda Miller, Ilka Nemere, Ed Reeve, Alan Stephens

Guests Present: Glen McEvoy

Agenda
Introductions
EPC items
Benefit Update (Alan Stephens)
Faculty Senate Update (Glen McEvoy)
Items for BFW Consideration

Discussion Items

• Some EPC agenda items may warrant BFW approval. Chair to determine if BFW should review.
• Benefit Advisory Committee update. Only two of the six classified, professional, and faculty reps were able to be present. Is this adequate representation? Scheduled, quarterly meetings may be helpful. Rhonda and Alan will follow-up. Tobacco cessation and Naturally Slim programs are being offered. University goal to have all covered under short-term disability; however, one proposal would transfer all of the cost to faculty and staff. Based on feedback provided, shifting all of the cost to faculty and staff would likely result in many dropping short-term disability coverage. Would negatively impact those on maternity leave. Consensus that it is counter-productive to shift the full short-term disability cost to faculty and staff for the limited amount saved.
• Faculty Senate Update. Quinquennial review. Faculty Code 407 – Sanctions and Grievances. Merit increases.
• Issues for potential BFW action. Wellness program at HUB, concealed weapons, role of BFW, salary compression, consultant fees spent, new IDEA form, and other items were discussed.

Meeting adjourned.
Budget and Faculty Welfare Committee October Meeting

Location: Champ Hall
Date: October 31, 2011
Time: 10:00 -11:30 a.m.

Members Present: Scott Bates, Maureen Hearns, Karin Kettenring; Carol Kochan, Rhonda Miller, Ilka Nemere, Ed Reeve, Joanne Roueche, Alan Stephens

Guests Present: President Albrecht

Agenda

Introductions
Budget Update (President Albrecht)
Benefits Advisory Committee Update
Items for BFW Consideration

Action Items

• Motion made by Carol and seconded by Ilka to approve the September minutes with the correction noted. Motion passed.

Discussion Items

• President Albrecht provided an update on the budget cuts from the last legislative session. The majority of the cuts were made effective July 1, 2011. Some potential cuts, such as dissolving the College of Natural Resources and discontinuing the University Press, have not been enacted. Raises were given to 21.7% of the employees, with an average increase of 6.8%. These raises were for promotion and tenure, merit, and equity. Current budget numbers are not as good as predicted. Looks like it will be a tough budget session.
• Discussion on the results of the survey conducted by the BFW last year, and how pay increases were allocated.
• Benefits Advisory Committee - Alan and Rhonda will meet with Dave Cowley this afternoon.
• Discussion on issues for BFW.

Meeting adjourned.
Budget and Faculty Welfare Committee November Meeting

Location: Champ Hall
Date: November 28, 2011
Time: 3:00 – 4:30 p.m.

Members Present: Scott Bates, Maureen Hearns, Curt Icard, Doug Jackson-Smith, Carol Kochan, Rhonda Miller, Ilka Nemere, Ed Reeve, Alan Stephens

Guests Present: Glen McEvoy

Agenda

Minutes from last meeting
Benefit Update (Alan Stephens)
Faculty Forum Update (Glen McEvoy)
Items for BFW Consideration
Other

Action Items

- Motion made by Carol and seconded by Doug to approve the October minutes. Motion passed.

Discussion Items

- Benefit Advisory Committee Update. Not much has been happening. No changes will be made to the short-term disability. HR is pilot testing the Naturally Slim program that has had good success other places. HR splitting the cost with those testing the program.
- Faculty Forum Update. Rather disappointing attendance. Shared governance and Faculty overload compensation were items gathering the greatest discussion.
- Topics BFW should address:
  - Faculty overload - Will be discussed at the January Faculty Senate Meeting.
  - Tenure – Teaching portion does not go out for external review. Will this create problems for faculty at the other campuses? Many have role statements with 95% teaching and 5% service.
  - Five-year reviews. Not consistently being done by all colleges. Currently no incentive. Before the recession, was talk of a salary increase if one did well on the 5-yr. review.
  - Full-cycle shared governance. By code we should have shared governance. Concerns expressed that there are areas where this is not happening (e.g., teaching evaluations). Full-cycle shared governance requires feedback from both sides.

Meeting adjourned.
Budget and Faculty Welfare Committee November Meeting

Location: Champ Hall
Date: January 19, 2012
Time: 9:00 – 11:00 a.m.


Agenda

Minutes from Last Meeting
Budget Strategies (President Albrecht)
Faculty Compensation
Other items for BFW Consideration
Next Meeting
Other

Action Items

• Motion made by Ed and seconded by Maureen to approve the November minutes with correction noted. Motion passed.

Discussion Items

• President Albrecht provided an update on the budget. No budget cuts are projected, but limited new money. No bonding will occur this year. USU will be providing training on caucus attendance.
• If the economy improves the greatest impact will likely be at the regional campuses.
• Discussion on overload pay. Overload work can not interfere with primary job. Provost's Office will require written documentation as to need if overload occurs on a recurring basis. If federal money is involved, federal regulations prohibit having more than a 100% role. If no federal money is involved then, limited by guidelines in Faculty Code.
• Promotion and Tenure. External letters required for research and extension activities. Teaching is kept in-house, yet external letters are required for promotion and tenure review. This may create problems for those with high teaching appointments such as those at Price. Working on changes to allow external letters for primary roles and possibly secondary roles as deemed appropriate.

Meeting adjourned.
INTRODUCTION

Under USU Policy 402.12.3 the Academic Freedom and Tenure Committee is defined as “an administrative body, with jurisdiction in matters related to academic freedom, tenure, promotion, dismissals, and other sanctions; and actions alleged not to be in accordance with the adopted standards, policies, and procedures of the University. In relation to these matters, the committee may hear both complaints initiated by the University against a faculty member and grievance petitions brought by a faculty member.”

AFT Committee Members 2010-2011

James Barnhill, Scott Budge, Maria Spicer-Escalante, Britt Fagerheim, Bryce Fifield, Sandi Gillam, Richard Jenson, Lynn Jemison Keisker, Anthony Lott, Craig Petersen, Peggy Petrzelka, Mark Riffe, Aaron Roggia, Helga Van Miegroet, Ralph Whitesides.

OUTLINE OF MEETING FACTS AND DISCUSSIONS

Grievance Hearing, September 7, 2011

This hearing was held in response to a grievance filed by an assistant professor against the faculty member’s dean, department head, and committee chair subsequent to a nonrenewal decision. A pre-hearing had been previously held on April 14th, 2011 with the intent to stipulate facts, obtain potential witness lists, and establish documentary evidence to be presented. The major outcome of the pre-hearing was a narrowing down of the original grievance to focus on issues that were deemed grievable. Due to the unavailability of key participants subsequent to the pre-hearing, the proceedings of this grievance were temporarily suspended during the summer by a majority vote of the hearing panel, as permitted by 407.6.1. After the hearing, the panel concluded that no clear violation of due process had occurred. However, the panel also concluded that more specificity and clarification may be needed in the Faculty Code with regard to the procedures that should be followed when due process violations are identified by the ombudsperson.

AFT Committee Meeting, October 13, 2011

The AFT Committee reviewed the 2010-11 AFT report and discussed and approved several proposals for amendments to the faculty code that had been carried over from the previous academic year.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.1(3) be amended to include language requiring the candidate to be
informed in writing whether, in the opinion of the department head or supervisor, the candidate’s progress is satisfactory or whether and what improvements might be needed. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 407.7.2 be amended to clarify the reasons for non-renewal and to require that the faculty member receive a written record of the reasons for non-renewal. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.2(1) be amended to increase the initial solicitation of external reviewers to six letters, at least half from the candidate list (the required minimum number of returned letters in the binder remains at four). If fewer than four letters are returned, additional reviewers will be solicited, at least half coming from the candidate list. Also, wording was inserted stating that potential reviewers shall not be excluded from consideration solely because they have professional contact with the candidate. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.2(2-4) be amended to clarify the responsibilities and timing for delivering copies of the respective evaluation letters to the candidate. This motion also included a proposed amendment to 405.7.2(5) to include a paragraph stating that the Provost shall notify the candidate of the convening of the central committee and that the Provost will accept a written statement of supplementary information the candidate might wish to have reviewed (2 pages maximum). This motion passed.

AFT Committee Meeting, November 10, 2011

The AFT committee reviewed a memo from David Peak, a former member of the AFT committee, who recommended several amendments to sections 405 and 407.

- A proposal that section 405.12.2 [standard for quinquennial review] be amended to change the phrase “the basic standard for appraisal” to the “the only standard for appraisal.” Arguments for this proposed change raised concerns that the word “basic” could be interpreted as a minimum standard. There were a few members that felt that the word ”basic” should just be dropped from the phrase, but most AFT members felt that the word “only” would make the wording stronger and a motion was passed to recommend this change.

- A proposal to amend 405.12.2 to insert the word “in-depth” so that it would read “This in-depth evaluation of tenured faculty ….”David noted that this word had recently been removed from the code and expressed the opinion that faculty undergoing a fifth year review deserved an “in-depth” review. While the AFT committee agreed with this sentiment, it also felt that the existing code already provided adequate guidance about
what is to be included in the review. There was no motion to approve this recommendation and no further action was taken on this recommendation.

- A proposal to amend 407.6.5 to insert a statement that compliance with pre-hearing procedures is an obligation of employment. This statement would be parallel to a similar statement with respect to obligations of USU employees to comply with in the actual hearing. A motion to approve this proposal passed.

- A proposal to amend 407.6.6(8) because of an apparent conflict in the hearing panel’s reporting requirements under the code. As David Peak notes, the first sentence in this paragraph states that the hearing panel will “determine only whether the grievance is valid or not valid.” Yet, this paragraph later refers to a written report and **recommendation**. The AFT committee agreed that this amounted to a conflict. The committee felt that the hearing panel should retain the prerogative to provide recommendations to the president that would address important issues raised in the grievance process. A motion was made to remove the word “only” from the first sentence and to retain the word “recommendation.” This motion passed.

Two additional issues were raised as discussion points during this meeting.

- Craig Petersen raised concern about a grievance process convened during 2010-11 in which the hearing panel issued a “default judgment” for the grievant before a hearing could be scheduled. Scott Budge, who had served on this panel, explained that most of the respondents had stopped cooperating with the panel, and that this prevented the panel from proceeding to the hearing stage. Craig was given the assignment to identify and propose methods and procedures for handling similar cases in the future.

- Helga Van Miegroet introduced a discussion point regarding the use of calendar days in computing the various deadlines governing the timing of grievance hearing events. She expressed concern about the impact of a faculty code amendment that changed the computing of days from a basis of working days to the current basis of calendar days. Although the original intent of this amendment was to expedite the grievance hearing process, Helga presented an example timeline showing that a grievance filed after a January 15th termination notice would still not reach the hearing stage until the Fall semester of the following year. She felt that the calendar year reckoning of days could lead to unrealistic expectation on the part of a grievant that a hearing could be concluded by the end of Spring semester. In addition, Helga raised concerns that panel chairs and others participating in the hearing process, who are not on summer contracts, would be negatively affected by the current calendaring basis. The preliminary response from the AFT committee was that a calendaring solution should be developed that makes the hearing process as expeditious as possible, minimizes the burden on hearing participants, and is realistic in its timeframe. This issue was tabled for the lack of time, but with the intention that discussion continue at the next meeting.
AFT Committee Meeting, December 1, 2011

The AFT Committee continued its discussion of two issues raised during the November 10th meeting.

- Helga Van Miegroet had recommended that working days be used in place of calendar days in computing the various deadlines governing the timing of grievance hearing events (407.1.2). Two reasons given for her recommendation were that (1) grievants are given unrealistic expectations about the timeline of the grievance process; and (2) panel chairs and others participating in the hearing process, who are not on summer contracts, are negatively affected by the calendar day approach. A motion was passed to carve out an exception in 407.1.2 to use “working days for nine-month employees” as the basis for reckoning of grievance deadlines. Helga accepted the assignment to wordsmith the exception for the proposed code amendment.

- Helga Van Miegroet recommended that the AFT committee examine an apparent contradiction in sections 405.6.5 and 405.7.1(2) with respect to the ombudsperson’s duty to identify, intervene, and report irregularities in TAC meetings. The committee also discussed the possible impact of the ombudsperson’s refusal to sign a TAC recommendation letter. Lynn Jemison-Keisker and Scott Budge accepted the assignment to examine this issue for the AFT committee and to recommend possible amendments to these sections that would answer two questions: (1) what happens when an ombudsperson refuses to sign the TAC letter?; and (2) how does the ombudsperson report irregularities to administration?

- Craig Petersen introduced several discussion points related to the grievance process. First, he asked the committee to consider whether the obligation of USU employees to participate in grievance proceedings (407.6.6(2)) is enforceable. The general view of the committee was that this “obligation” is probably not enforceable. Craig also asked the committee to consider whether code section 407.6.5 should be amended to address the permissible role of an advisor/attorney at the pre-hearing conference (the paragraph is currently silent on this issue). The view of the committee was that this paragraph needed to be clarified, and Craig accepted the assignment to recommend the wording. Finally, Craig asked the committee to address whether a hearing panel can issue a default judgment. The general view of the committee was that default judgments should not be permitted – that the hearing must be held regardless with the willing participants and the available evidence. Craig accepted the assignment to develop a proposed amendment to address this issue in the policy manual.

AFT Committee Meeting, January 30, 2012

As a follow-up to the December 1st meeting, the AFT committee reviewed proposed wording for the following proposed amendments.
Helga Van Miegroet presented suggested wording to replace calendar days with working days in 407.1.2. After a brief discussion and a wording adjustment, a motion was made to define “day” in 407 proceedings as a working day within the faculty contract period for Fall and Spring semesters, excluding Saturday, Sunday, and university holidays. This motion passed.

Scott Budge presented wording to address a conflict in the code found in 405.6.5 with respect to required response of the ombudsperson and department heads when a process violation is observed by the ombudsperson. Discussion centered on the documentation required by the department head when the ombudsperson reports unresolved issues. A motion was made to propose a code amendment that requires: (1) the committee chair to immediately resolve process violations observed by the ombudsperson; (2) the ombudsperson to report unresolved irregularities to the department head; and (3) the committee report to document the violations and corrective actions. This motion passed.

Craig Petersen presented a proposal to amend 407.6.5 define the role of advisors/attorneys in the grievance pre-hearing as being advisory only (they are not permitted to argue the case). A motion was made to approve this proposed amendment. This motion passed.

Craig Petersen also presented a proposed addition to 407.6.6(2) to address the issue of unwilling or non-cooperating parties in a grievance. A motion was made to accept his proposed amendment requiring that, in the case of non-cooperating parties, the hearing panel must proceed with a hearing that involves the willing participants and the available evidence. The panel is precluded from issuing a letter to the president without first holding the grievance hearing. This motion passed.

### ISSUES

The 2011-21 AFT Committee has developed recommendations for several amendments to the Policy Manual. These proposed amendments stemmed from issues identified from several grievance hearings conducted over the past two years. The issues and code sections under review, as well their current status, are listed below.

- A recommendation that 405.7.1(3) be amended to include language requiring the candidate to be informed in writing whether, in the opinion of the department head or supervisor, the candidate’s progress is satisfactory or whether and what improvements might be needed. **Status: Submitted to Faculty Senate Executive Committee (FSEC).**

- A recommendation that 407.7.2 be amended to clarify the reasons for non-renewal and to require that the faculty member receive a written record of the reasons for non-renewal. **Status: Submitted to FSEC.**

- A recommendation that 405.7.2(1) be amended to increase the initial solicitation of external reviewers to six letters, at least half from the candidate list (the required minimum number of returned letters in the binder remains at four). If fewer than four letters are returned, additional reviewers will be solicited, at least half coming from the candidate list. Also, wording was inserted stating that potential reviewers shall
not be excluded from consideration solely because they have professional contact with the candidate. **Status: Submitted to FSEC.**

- A recommendation that 405.7.2(2-4) be amended to clarify the responsibilities and timing for delivering copies of the respective evaluation letters to the candidate. This motion also included a proposed amendment to 405.7.2(5) to include a paragraph stating that the Provost shall notify the candidate of the convening of the central committee and that the Provost will accept a written statement of supplementary information the candidate might wish to have reviewed (2 pages maximum). **Status: Submitted to FSEC.**

- A recommendation to amend 405.12.2 [standard for quinquennial review] be amended to change the phrase “the basic standard for appraisal” to the “the only standard for appraisal.” **Status: Submitted to FSEC.**

- A recommendation to amend 407.6.5 to insert a statement that compliance with pre-hearing procedures is an obligation of employment. This statement would be parallel to a similar statement with respect to obligations of USU employees to comply with the actual hearing procedures. **Status: Submitted to FSEC.**

- A recommendation to amend 407.6.6(8) because of an apparent conflict in the hearing panel’s reporting requirements under the code. The first sentence in this paragraph states that the hearing panel will “determine only whether the grievance is valid or not valid.” Yet, this paragraph later refers to a written report and recommendation. The committee felt that the hearing panel should retain the prerogative to provide recommendations to the president that would address important issues raised in the grievance process. A motion was made to remove the word “only” from the first sentence and to retain the word “recommendation.” **Status: Submitted to FSEC.**

- A recommendation that working days be used in place of calendar days in computing the various deadlines governing the timing of grievance hearing events (407.1.2). The reasons supporting this recommendation are that (1) grievants are given unrealistic expectations about the timeline of the grievance process; and (2) panel chairs and others participating in the hearing process, who are not on summer contracts, are negatively affected by the calendar day approach. **Status: Submitted to FSEC.**

- A recommendation that the AFT committee examine an apparent contradiction in sections 405.6.5 and 405.7.1(2) with respect to the ombudsperson’s duty to identify, intervene, and report irregularities in TAC meetings. The AFT Committee passed a motion to propose a code amendment that requiring the committee chair to immediately resolve process violations observed by the ombudsperson. Also, the ombudsperson must report unresolved irregularities to the department head. Finally, the committee report must document the violations and corrective actions. This motion passed. **Status: Submitted to FSEC.**

- A recommendation that code section 407.6.5 be amended to address the permissible role of an advisor/attorney at the pre-hearing conference. The proposed amendment would permit the presence of an advisor or attorney, but only in an advisory role. **Status: Submitted to FSEC.**
A recommendation that the AFT address the permissible actions of a hearing panel when some parties to the grievance do not cooperate with the panel. The proposed wording insertion to 407.6.6(2) would require the hearing panel to proceed with a hearing, even if one or more parties is unwilling to participate in the hearing or provide evidence. Also, the hearing panel is precluded from issuing a report to the president without a hearing.

**Status:** Submitted to FSEC.

**RECOMMENDATIONS OR ACTIONS NEEDED BEFORE WORK CAN CONTINUE**

None.

**SUPPORTING MATERIALS**

Minutes, AFT Committee Meeting, October 13, 2011
Minutes, AFT Committee Meeting, November 10, 2011
Minutes, AFT Committee Meeting, December 1, 2011
Minutes, AFT Committee Meeting, January 30, 2012
The meeting was called to order at 3:05 PM by AFT Chair Richard Jenson.
Minutes for the Feb 22nd AFT Committee meeting were read and approved.
Richard Jenson reported that two grievance hearings had been concluded since the AFT committee last met and thanked those who had participated on the panels. No grievances are currently in progress.
The remainder of the meeting was used to discuss and approve several proposals for amendments to the faculty code that had been carried over from the previous academic year. These proceeded as follows:

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.1(3) be amended to include language requiring the candidate to be informed in writing whether, in the opinion of the department head or supervisor, the candidate’s progress is satisfactory or whether and what improvements might be needed. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 407.7.2 be amended to clarify the reasons for non-renewal and to require that the faculty member receive a written record of the reasons for non-renewal. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.2(1) be amended to increase the initial solicitation of external reviewers to six letters, at least half from the candidate list (the required minimum number of returned letters in the binder remains at four). If fewer than four letters are returned, additional reviewers will be solicited, at least half coming from the from the candidate list. Also, wording was inserted stating that potential reviewers shall not be excluded from consideration solely because they have professional contact with the candidate. This motion passed.

- It was moved that the AFT forward a recommendation to the Faculty Senate Executive Committee that 405.7.2(2-4) be amended to clarify the responsibilities and timing for delivering copies of the respective evaluation letters to the candidate. This motion also included a proposed amendment to 405.7.2(5) to include a paragraph stating that the Provost shall notify the candidate of the convening of the central committee and that the Provost will accept a written statement of supplementary information the candidate might wish to have reviewed (2 pages maximum). This motion passed.

The meeting was adjourned at 4:35 PM.

Respectfully submitted by Richard Jenson.
• The meeting was called to order at 3:00 PM by AFT Chair Richard Jenson
• Minutes for the October 13, 2011 AFT Committee meeting were read and approved.
  ▪ The committee revisited the proposal approved during the October 13th meeting with respect to increasing the initial solicitation of external review letters from four letters to six [405.7.2(1)]. Those raising concerns about the change cited the additional effort on the part of department heads and reviewers to request, and for reviewers to write the additional letters. It was also argued that requiring six letters may not be necessary because many department heads are likely to obtain commitments from reviewers in advance. Arguments in favor of six letters included: (1) would possibly lessen the impact of one negative letter; (2) reduce concerns about meeting tenure and promotion deadlines; and (3) many department heads are already requesting more than four letters. After this discussion no motion was made to amend, and therefore the previously approved recommendation will stand.
  ▪ David Peak, a former member of the AFT committee recommended in a memo to the AFT Committee that the following two amendments be made to section 405 with respect to quinquennial reviews:
    o A proposal that section 405.12.2 [standard for quinquennial review] be amended to change the phrase “the basic standard for appraisal” to the “the only standard for appraisal.” Arguments for this proposed change raised concerns that the word “basic” could be interpreted as a minimum standard. There were a few members that felt that the word ”basic” should just be dropped from the phrase, but most AFT members felt that the word “only” would make the wording stronger and a motion was passed to recommend this change.
    o A proposal to amend 405.12.2 to insert the word “in-depth” so that it would read “This in-depth evaluation of tenured faculty ….” David noted that this word had recently been removed from the code and expressed the opinion that faculty undergoing a fifth year review deserved an “in-depth” review. While the AFT committee agreed with this sentiment, it also felt that the existing code already provided adequate guidance about what is to be included in the review. There was no motion to approve this recommendation.
  ▪ David Peak also made two recommendations to amend the following paragraphs in 407.6 with respect to grievances:
    o A proposal to amend 407.6.5 to insert a statement that compliance with pre-hearing procedures is an obligation of employment. This statement would be parallel to a similar statement with respect to obligations of USU employees to comply with in the actual hearing. A motion to approve this proposal passed.
    o A proposal to amend 407.6.6(8) because of an apparent conflict in the hearing panel’s reporting requirements under the code. As David Peak notes, the first sentence in this paragraph states that the hearing panel will “determine only whether the grievance is valid or not valid.” Yet, this paragraph later refers to a written report and recommendation. The AFT committee agreed that this amounted to a conflict. The committee felt that the hearing panel should retain the prerogative to provide recommendations to the president that would address important issues raised in the grievance process. A motion was made to remove the word “only” from the first sentence and to retain the word “recommendation.” This motion passed.
  ▪ Craig Petersen raised concern about a grievance process convened during 2010-11 in which the hearing panel issued a “default judgment” for the grievant before a hearing could be scheduled.
Scott Budge, who had served on this panel, explained that most of the respondents had stopped cooperating with the panel, and that this prevented the panel from proceeding to the hearing stage. Craig was given the assignment to identify and propose methods and procedures for handling similar cases in the future.

- Helga Van Miegroet introduced a discussion point regarding the use of calendar days in computing the various deadlines governing the timing of grievance hearing events. She expressed concern about the impact of a faculty code amendment that changed the computing of days from a basis of working days to the current basis of calendar days. Although the original intent of this amendment was to expedite the grievance hearing process, Helga presented an example timeline showing that a grievance filed after a January 15th termination notice would still not reach the hearing stage until the Fall semester of the following year. She felt that the calendar year reckoning of days could lead to unrealistic expectation on the part of a grievant that a hearing could be concluded by the end of Spring semester. In addition, Helga raised concerns that panel chairs and others participating in the hearing process, who are not on summer contracts, would be negatively affected by the current calendaring basis. The preliminary response from the AFT committee was that a calendaring solution should be developed that makes the hearing process as expeditious as possible, minimizes the burden on hearing participants, and is realistic in its timeframe. This issue was tabled for the lack of time, but with the intention that discussion continue at the next meeting.

- The next meeting of the AFT will be on December 1st from 3:00-4:30 PM in BUS 509.
- The meeting was adjourned at 4:45 PM.

Respectfully submitted by Richard Jenson.
The meeting was called to order at 3:00 PM by AFT Chair Richard Jenson.

Minutes for the November 10, 2011 AFT Committee meeting were read and approved.

The AFT committee continued a discussion tabled at the November 10th regarding Helga’s recommendation that working days be used in place of calendar days in computing the various deadlines governing the timing of grievance hearing events (407.1.2). The reasons for her recommendation are that (1) grievants are given unrealistic expectations about the timeline of the grievance process; and (2) panel chairs and others participating in the hearing process, who are not on summer contracts, are negatively affected by the calendar day approach. A motion was passed to carve out an exception in 407.1.2 to use “working days for nine-month employees” as the basis for reckoning of grievance deadlines. Helga accepted the assignment to wordsmith the exception for the proposed code amendment.

Helga Van Miegroet recommended that the AFT committee examine an apparent contradiction in sections 405.6.5 and 405.7.1(2) with respect to the ombudsperson’s duty to identify, intervene, and report irregularities in TAC meetings. The committee also discussed the possible impact of the ombudsperson’s refusal to sign a TAC recommendation letter. Lynn Jemison-Keisker and Scott Budge accepted the assignment to examine this issue for the AFT committee and to recommend possible amendments to these sections that would answer two questions: (1) what happens when an ombudsperson refuses to sign the TAC letter?; and (2) how does the ombudsperson report irregularities to administration?

Craig Petersen introduced several discussion points related to the grievance process. First, he asked the committee to consider whether the obligation of USU employees to participate in grievance proceedings (407.6.6(2)) is enforceable. The general view of the committee was that this “obligation” is probably not enforceable. Craig also asked the committee to consider whether code section 407.6.5 should be amended to address the permissible role of an advisor/attorney at the pre-hearing conference (the paragraph is currently silent on this issue). The view of the committee was that this paragraph needed to be clarified, and Craig accepted the assignment to recommend the wording. Finally, Craig asked the committee to address whether a hearing panel can issue a default judgment, and if so, what circumstances would justify it. The general view of the committee was that default judgments should not be permitted – that the hearing must be held with the willing participants and the available evidence. Craig will develop a recommendation to address this issue.

The meeting was adjourned at 4:35 PM.

Respectfully submitted by Richard Jenson.
The meeting was called to order at 3:00 PM by AFT Chair Richard Jenson.

Minutes for the December 1, 2011 AFT Committee meeting were read and approved.

Helga presented suggested wording to replace calendar days with working days in 407.1.2. After a brief discussion and a wording adjustment, a motion was made to define “day” in 407 proceedings as a working day within the faculty contract period for Fall and Spring semesters, excluding Saturday, Sunday, and university holidays. This motion passed.

Scott presented suggested wording to address a conflict in the code found in 405.6.5 with respect to required response of the ombudsperson and department heads when a process violation is observed by the ombudsperson. Discussion centered on the documentation required by the department head when the ombudsperson reports unresolved issues. A motion was made to propose a code amendment that requires: (1) the committee chair to immediately resolve process violations observed by the ombudsperson; (2) the ombudsperson to report unresolved irregularities to the department head; and (3) the committee report to document the violations and corrective actions. This motion passed.

Craig presented a proposal to amend 407.6.5 define the role of advisors/attorneys in the grievance pre-hearing as being advisory only (they are not permitted to argue the case). A motion was made to approve this proposed amendment. This motion passed.

Craig also presented a proposed addition to 407.6.6(2) to address the issue of unwilling or non-cooperating parties. A motion was made to accept this proposed amendment requiring that, in the case of non-cooperating parties, the hearing panel must proceed with a hearing that involves the willing participants and the available evidence. The panel is precluded from issuing a letter to the president without first holding the grievance hearing. This motion passed.

Richard advised the AFT Committee that he was preparing the annual AFT report to the Faculty Senate and asked the committee to review the updated draft and provide input.

The meeting was adjourned at 4:15 PM.

Respectfully submitted by Richard Jenson.
USU Parking and Transportation
Summary:

Long Term Funding Model:

- Facilities Capital Improvement assistance to Parking and Transportation for parking lot improvements will be reduced or eliminated each year. See attached paving histories.

- Current funding model does not adequately fund future growth or paving requirements. See parking permit 7 year history.

- Extending the hours in the Big Blue Terrace allowing additional sales of Faculty/Staff permits. See 11-01 Extended hours in BBT.

- Closure of the Red lot for the demolition of the Old Ag building and possible addition to the lot. See Red lot document.
### Paving Project History

Prior to 2005 Average = 189,592
Range = 111,700 - 365,000

<table>
<thead>
<tr>
<th>Year</th>
<th>Project Description</th>
<th>Cost</th>
<th>Paid By</th>
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<tbody>
<tr>
<td>2005</td>
<td>900 East</td>
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<td></td>
<td><strong>TOTAL</strong></td>
<td>64,600</td>
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<td>2004</td>
<td>A6 Overlay</td>
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<td>Facilities</td>
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<td>1,400</td>
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<td>Parking/Recycling</td>
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<td>Slurry Seal</td>
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<td><strong>TOTAL</strong></td>
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<td>2002</td>
<td>North Shuttle Lots</td>
<td>215,000</td>
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<td>97,000</td>
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<td>2001</td>
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<td></td>
<td>Main Campus Slurry</td>
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<td><strong>TOTAL</strong></td>
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<td>2000</td>
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<td>Business Building East, 900 North</td>
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<td><strong>TOTAL</strong></td>
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<td>1999</td>
<td>Stan Laub to West Stadium</td>
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<td>R3 Overlay</td>
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<td>1998</td>
<td>South Stadium / Terraced Entrance</td>
<td>84,000</td>
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<td>NFS North (West)</td>
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<td><strong>TOTAL</strong></td>
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<td>North Stadium</td>
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<td>1996</td>
<td>BNR / ComD</td>
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<td>Champ Drive</td>
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<td>B-East</td>
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<td>A4 ECOB</td>
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<td>Skaggs Research Dairy</td>
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**USU Paving Project List**

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<tr>
<th>Year</th>
<th>Project Name(s)</th>
<th>Approx. Total Cost</th>
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<tr>
<td>2006</td>
<td>NFS Parking Lot</td>
<td>$254,901</td>
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<td>CPD Parking Lot (South strip next to building)</td>
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<td>Motor Pool Driveway and Parking Lot</td>
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<td>Parking Lot Entrance (East of Parking Terrace)</td>
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<td>2008</td>
<td>900 East Roadway</td>
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<td></td>
<td>CPD Parking Lot (Remainder)</td>
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<td>2009</td>
<td><em><strong>No paving projects performed this year</strong></em></td>
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<td>2010</td>
<td>Aggie Village Roadway and North Parking Lot</td>
<td>$521,476</td>
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<td>Slurry Seal Projects</td>
<td>$ 31,953</td>
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<td>• Performance Hall North Parking Lot</td>
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<td>• Performance Hall West Parking Lot</td>
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<td>• Aggie Village Southeast Parking Lot</td>
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<td>• Aggie Village Southwest Parking Lot</td>
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<td>2011</td>
<td>Student Living Center West Parking Lot</td>
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# Financial Plan for Lot Reconstruction

## 7 Year Plan

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<th>ESTIMATES</th>
<th>2012</th>
<th>2013</th>
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<th>2015</th>
<th>2016</th>
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<tr>
<td>Stadium East</td>
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<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Terraced Lots</td>
<td>500,000</td>
<td></td>
<td>500,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>2,650,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Crack Seal

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>BNFS (1)</td>
<td>2,500</td>
<td>2,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Blue Premium (2)</td>
<td>2,500</td>
<td>2,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Spectrum (3)</td>
<td>2,500</td>
<td>2,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Stadium (Finish west side and start on east side) (4)</td>
<td>4,000</td>
<td>4,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Blue East (5)</td>
<td>3,000</td>
<td></td>
<td>3,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>SLC East (6)</td>
<td>1,500</td>
<td></td>
<td>1,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Snow Hall (East and West) (7)</td>
<td>2,500</td>
<td></td>
<td>2,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Public Safety (8)</td>
<td>1,500</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>1,500</td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>20,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Slurry Seal

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blue ECOB (1)</td>
<td>10,000</td>
<td></td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>CPD (2)</td>
<td>15,000</td>
<td></td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Purple (3)</td>
<td>15,000</td>
<td></td>
<td>15,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>40,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Curb Repair

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aggie Village East 10th North lot</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Spectrum</td>
<td>2,000</td>
<td></td>
<td>2,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>7,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Asphalt Repair

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>Northeast of Facilities</td>
<td>10,000</td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Blue Premium Entrance</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Aggie Village Laundry</td>
<td>10,000</td>
<td>10,000</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>25,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## Total Minor Maintenance

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Total Minor Maintenance</strong></td>
<td><strong>92,000</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

## New Parking Structure

<table>
<thead>
<tr>
<th>Description</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>500 stalls @ $12,500 per stall - $6,250,000 - 50k downpayment per year</td>
<td><strong>350,000</strong></td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
<td>50,000</td>
</tr>
<tr>
<td><strong>Grand Total</strong></td>
<td><strong>3,092,000</strong></td>
<td>195,000</td>
<td>369,500</td>
<td>519,000</td>
<td>553,000</td>
<td>451,500</td>
<td>452,500</td>
</tr>
</tbody>
</table>

**Note:** this does not include yearly maintenance such as painting and sweeping
### FINANCIAL PLAN FOR
### LOT RECONSTRUCTION
### 7 YEAR PLAN

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Estimated Net Income</td>
<td>300,000</td>
<td>300,000</td>
<td>300,000</td>
<td>300,000</td>
<td>160,000</td>
<td>160,000</td>
<td>160,000</td>
</tr>
</tbody>
</table>

Rate increase percentages on current permit revenue of $800,000

<table>
<thead>
<tr>
<th>Percentage</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>4%</td>
<td>32,000</td>
<td>33,280</td>
<td>34,611</td>
<td>35,996</td>
<td>37,435</td>
<td>38,933</td>
<td>40,490</td>
</tr>
<tr>
<td>5%</td>
<td>40,000</td>
<td>41,600</td>
<td>43,264</td>
<td>44,995</td>
<td>46,794</td>
<td>48,666</td>
<td>50,613</td>
</tr>
<tr>
<td>6%</td>
<td>48,000</td>
<td>49,920</td>
<td>51,917</td>
<td>53,993</td>
<td>56,153</td>
<td>58,399</td>
<td>60,735</td>
</tr>
<tr>
<td>7%</td>
<td>56,000</td>
<td>58,240</td>
<td>60,570</td>
<td>62,992</td>
<td>65,512</td>
<td>68,133</td>
<td>70,858</td>
</tr>
<tr>
<td>8%</td>
<td>64,000</td>
<td>66,560</td>
<td>69,222</td>
<td>71,991</td>
<td>74,871</td>
<td>77,866</td>
<td>80,980</td>
</tr>
<tr>
<td>9%</td>
<td>72,000</td>
<td>74,880</td>
<td>77,875</td>
<td>80,990</td>
<td>84,230</td>
<td>87,599</td>
<td>91,103</td>
</tr>
<tr>
<td>10%</td>
<td>80,000</td>
<td>83,200</td>
<td>86,528</td>
<td>89,989</td>
<td>93,589</td>
<td>97,332</td>
<td>101,226</td>
</tr>
</tbody>
</table>

Parking R&R Fund

<table>
<thead>
<tr>
<th>Percentage</th>
<th>2012</th>
<th>2013</th>
<th>2014</th>
<th>2015</th>
<th>2016</th>
<th>2017</th>
<th>2018</th>
</tr>
</thead>
<tbody>
<tr>
<td>4%</td>
<td>1,400,000</td>
<td>1,537,000</td>
<td>1,500,780</td>
<td>1,316,391</td>
<td>1,099,387</td>
<td>845,322</td>
<td>591,755</td>
</tr>
<tr>
<td>5%</td>
<td>1,400,000</td>
<td>1,545,000</td>
<td>1,517,100</td>
<td>1,341,364</td>
<td>1,133,359</td>
<td>888,653</td>
<td>644,819</td>
</tr>
<tr>
<td>6%</td>
<td>1,400,000</td>
<td>1,553,000</td>
<td>1,533,420</td>
<td>1,366,337</td>
<td>1,167,330</td>
<td>931,983</td>
<td>697,883</td>
</tr>
<tr>
<td>7%</td>
<td>1,400,000</td>
<td>1,561,000</td>
<td>1,549,740</td>
<td>1,391,310</td>
<td>1,201,302</td>
<td>975,314</td>
<td>750,947</td>
</tr>
<tr>
<td>8%</td>
<td>1,400,000</td>
<td>1,569,000</td>
<td>1,566,060</td>
<td>1,416,282</td>
<td>1,235,274</td>
<td>1,018,645</td>
<td>804,010</td>
</tr>
<tr>
<td>9%</td>
<td>1,400,000</td>
<td>1,577,000</td>
<td>1,582,380</td>
<td>1,441,255</td>
<td>1,269,245</td>
<td>1,061,975</td>
<td>857,074</td>
</tr>
<tr>
<td>10%</td>
<td>1,400,000</td>
<td>1,585,000</td>
<td>1,598,700</td>
<td>1,466,228</td>
<td>1,303,217</td>
<td>1,105,306</td>
<td>910,138</td>
</tr>
</tbody>
</table>

* 2012 estimated R&R fund amount $1,4000,000

New Parking Structure

30 year Amortization

$5,900,000 | 280,000

2019 payment
RESOLUTION 11-01
Utah State University
Parking and Transportation Advisory Committee

Proposed by: Parking and Transportation Department

A RESOLUTION PROPOSING THE EXTENSION OF THE
HOURS IN THE BIG BLUE TERRACE

WHEREAS, on April 1, 2011, construction began on the Regional Campus Distance
Education Building in Orange parking, which resulted in the loss of 36 faculty/staff stalls, 28
metered stalls, 6 Communicated Disorders clients’ stalls, 1 handicap stalls and 2 service stalls,
totaling 73 stalls, and

WHEREAS, during construction, faculty and staff will lose an additional 15 stalls to
Communicative Disorders client stalls and 12 short term metered stalls for a total loss of 100
stalls, and

WHEREAS, post construction, we will gain back 20 new stalls, all short term or
reserved by departments and the 27 stalls designated during construction for net loss of 53 stalls,
and

WHEREAS, this change has had the largest impact upon faculty and staff parking, and

WHEREAS, the Parking and Transportation Department will take an annual decrease in
revenue of $32,000 per year due to the loss of stalls.

WHEREAS, additional faculty/staff stalls will be available in the Big Blue Terrace if the
hours are extended, removing patrons that are not paying for parking. 20 additional parking
permits could be allocated for faculty/staff parking, and

WHEREAS, currently we allocate 80 Big Blue Terrace parking permits for faculty in a
318 stall structure, and

WHEREAS the Big Blue Terrace’s current hours of operation are from 7:30 am to 9:30
pm Monday through Thursday and from 7:30 am to 6:30 pm on Fridays, and

WHEREAS, individuals frequently park in the Big Blue Terrace during the day then
wait to leave after the gates have been raised in order to avoid payment, and as a result increases
our occupancy, and

WHEREAS, the last classes on campus end at 10:30 p.m., the Field House closes at
12:00 p.m. and the Library closes at 12:00 p.m. Monday through Friday, and

WHEREAS, the University Inn’s patrons have had difficulty finding a place to park,
especially on evenings that a basketball game is held because the Big Blue Terrace is full, and
WHEREAS, 81% of the parking areas on campus open to the public at 5:00 p.m,

NOW THEREFORE, BE IT RESOLVED BY THE PARKING AND TRANSPORTATION ADVISORY COMMITTEE effective July 1, 2011, the hours of operation in the Big Blue Terrace become 7:00 am to 12:00 pm Monday through Friday. Extended hours will increase parking spaces throughout the day. Increased enforcement for no overnight parking would deter those that will continue to leave their vehicles in the structure after hours.

NOW THEREFORE, BE IT FURTHER RESOLVED BY THE PARKING AND TRANSPORTATION ADVISORY COMMITTEE the rate structure in the Big Blue Terrace become as follows:

<table>
<thead>
<tr>
<th>Time</th>
<th>Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>7:00 a.m. – 6:00 p.m.</td>
<td>$1.50 per hour/$7.50 per day maximum</td>
</tr>
<tr>
<td>6:00 p.m. – 12:00 p.m.</td>
<td>$1.25 per hour/$7.50 per day maximum</td>
</tr>
</tbody>
</table>

NOW THEREFORE, BE IT FURTHER RESOLVED BY THE PARKING AND TRANSPORTATION ADVISORY COMMITTEE that discussions have taken place with ASUSU, FIELDHOUSE, TSC and Conference Services to ensure them we know our role as a support unit and to negotiate a rate structure for larger groups parking in the Big Blue Terrace. We have their support for this proposal.

Signed:

Parking and Transportation Advisory Committee Chair

Vice President for Business and Finance
The Educational Policies Committee met on February 2, 2012. The agenda and minutes of the meeting are posted on the Educational Policies Committee web page and are available for review by the members of the Faculty Senate and other interested parties.

During the February 2 meeting of the Educational Policies Committee, the following discussions were held and key actions were taken.

1. Approval of the report from the Curriculum Subcommittee meeting of February 2, 2012 which included the following notable actions:
   - The Curriculum Subcommittee approved 32 requests for course actions.

2. Approval of the report from the Academic Standards Subcommittee meeting of January 13, 2012 which included the following actions:
   - A motion for language in the General Catalog regarding the awarding of an Associate’s Degree after a Bachelor’s Degree was approved. The catalog language will be:
     
     Students who have already received a bachelor’s degree may not later apply for or receive an Associate of Science or an Associate of Arts degree.

     Students who have already received an Association of Science (AS) degree, Associate of Arts (AA) degree, or a bachelor’s degree may later apply for an Associate of Applied Science Degree. Applicants must file an application with the Admissions Office and obtain the recommendation of their academic dean prior to being admitted. This AAS degree is only available to those on whom the previous degree was conferred by a regionally-accredited institution. Students must complete all of the degree requirements not covered or satisfied by previous degrees. In addition, students must complete a minimum of 15 USU credits beyond those applied toward the previous degree. USU credits must be earned in courses completed at USU’s Logan campus or other designated centers, or through classes offered by Regional Campuses and Distance Education through USU.

   - A motion to revise language in the General Catalog regarding “F” grades and student class participation was approved. The language will be:

     To comply with Federal regulations the University needs to do a better job of tracking student participation in classes. The two paragraphs below should be inserted into the electronic catalog to help the Financial Aid office easily identify registered students who never participated. It is hoped that information can be pulled
from Canvas to help with the last day of participation for all graded students to also assist with compliance.

Two grading options are available for instructors when posting grades for students who are to receive an F grade for a course. Students who attended or participated in a course at least one time will be given the traditional F grade, and the instructor is responsible for reporting the last day of attendance or participation. The grade of NF (Non Participation) is given when a student’s name appears on a final grade report, but there is no record of attendance or other evidence of participation in the course. The NF grade is treated as an F grad in calculating grade point averages.

Participation includes most documented forms of academic activity: attendance in class or labs, graded quizzes, tests, assignments, and participation in online discussions. However, simply logging into a system like Canvas does not constitute participation.

3. There were no action items to report from the General Education Subcommittee.

4. Other EPC Business:

   • A request from the Office of the Executive Vice President and Provost to establish a university wide STE²M Center was approved.

I have heard from a number of colleagues that there was great inconsistency in how this was done across the USU system, and there are instances in which individual student’s response rate information was provided to faculty before grades were submitted. These practices can violate student confidentiality and raise many ethical concerns.

Specific issues to address include:

- **Should extra credit be given to students for filling out evaluations? If so, should it be a standard practice for all courses?**
  - There is a concern that individual faculty evaluations might suffer if a faculty member opts not to give extra credit
  - There is also a concern that faculty evaluation results might not be comparable across people if they use different incentive systems

- **Should individual student response rate info be provided to faculty prior to submission of grades?**
  - There is a concern that this violates student confidentiality
  - There is a concern that this could influence student grades (consciously or unconsciously)
  - The most ethical approach is to give EVERYONE in the class extra credit for reaching a response rate threshold (compared to rewarding individual students), but only if it is standard or mandatory practice for all courses, and even that approach raises the concerns about consistency mentioned above

- **Are faculty or lecturers going to be evaluated based on RESPONSE RATES – not just raw and adjusted evaluation scores?**
  - There is a concern that this is not a defensible basis for evaluating the job performance of individual faculty and lecturers. There is no relationship between teaching ability and response rate.
  - There is a concern that pressure on Dean’s to get overall response rates up might cause them to pursue this type of penalty or reward system for annual reviews.
  - This can be a serious consideration for part-time or temporary instructors.

My main recommendation would be to refer this to the faculty evaluation committee for discussion & ask them to recommend more consistent (and less ethically muddy) alternatives for the spring evaluations.
327.5 RETENTION OF AUTHOR’S COPYRIGHT TO SCHOLARLY ARTICLES AND DEPOSIT IN THE UNIVERSITY’S OPEN ACCESS REPOSITORY [DRAFT FEBRUARY 11, 2012]

5.1 Definition
For purposes of this policy scholarly articles refer to articles presented in peer-reviewed scholarly journals. Popular writings, commissioned articles, fiction and poetry, as well as instructional materials, such as textbooks, courseware, tests and lecture notes are exclusive of this policy.

5.2 Policy
In harmony with the University’s mission of serving the public through learning, discovery, and engagement, faculty members are committed to the wide dissemination of their scholarly articles, including utilizing new technologies to facilitate the open sharing of their scholarly articles.

5.2.1 Policy: Author’s Rights
The University recognizes the importance of copyright and urges faculty members to retain rights to their own scholarly articles. Therefore, if the publisher of a peer-reviewed journal requires the transfer of copyright, the University expects faculty members to negotiate the terms of the publisher’s contract. The University requires faculty members to attach an addendum to the publisher’s contract asserting the faculty member’s right to retain the copyright and /or the right to deposit the published version or pre-print version of the of the scholarly article in the University’s open access repository. Should a publisher insist on the transfer of copyright as a condition of publication or refuse to permit the deposition of the published version or pre-print version of the scholarly article in the University’s open access repository, it is at the faculty member’s discretion whether or not to continue with the publication.

5.2.2 Policy: Deposit in the University’s Open Access Repository
Each faculty member grants permission to the University to make a copy of all his or her scholarly peer-reviewed journal articles published while employed by the University available in the University’s open access institutional repository. In legal terms, each faculty member grants to USU a nonexclusive license to exercise any and all rights under copyright relating to each of his or her scholarly articles, in any medium, provided that the articles are not sold for profit, and to authorize others to do the same. This license, effective on adoption of this policy, in no way interferes with the rights of the faculty author as the copyright holder of the work, but instead promotes a wide distribution and increased impact of the author’s work. The Provost, or the Provost’s agent, will waive application of this license for a particular article or delay access for a specified period of time upon express direction by a faculty author.

5.3 Procedures

5.3.1 Procedures: Author’s Rights
Upon receipt of a contract to publish an article in a peer-reviewed journal, a faculty author will examine the contract to determine if copyright is transferred to the publisher. If copyright is retained by the author, only section 5.3.2 below will pertain. If copyright is transferred to the publisher, the author will attach an addendum provided by the USU Libraries. This addendum

1. will retain for the author the non-exclusive right to create derivative works from the article and to reproduce, to distribute, to publicly perform, and to publicly display the article in connection with the author’s teaching, conference presentations, lectures, other scholarly works, and professional activities;

2. will retain for the author the non-exclusive right to distribute copies of any version of the article, including but not limited to the published version, by means of any web server from which members of the general public can download copies without charge, provided that the author cites the journal in which the article has been published as the source of first publication, when applicable; and

3. will require the publisher to acknowledge that the author’s assignment of copyright or the author’s grant of exclusive rights in the publication agreement is subject to the author’s prior grant of a non-exclusive copyright license to USU (5.2.2).

If the publisher rejects the addendum or for another reason, the author may choose to request a waiver and sign the contract, thus giving up ownership and/or the ability to deposit the article in the University’s open access repository.

5.3.2 Procedures: Deposit in the University’s Open Access Repository

Upon publication, each faculty author will provide an electronic copy of the best available version of the published article (as determined by the contract and in the specified format) to the University’s open access repository. If required by the publisher, or upon request of the author, the University’s open access repository will delay access to an article for a specified period of time.

5.4 Responsibilities

This policy will be administered on behalf of the Office of the Provost by the USU Libraries.
Getting Started – USU Open Access

DRAFT Guide for Faculty & Other Researchers

The Utah State University Open Access Policy, [policy number, date approved, and link to online text] is a mechanism that asserts the rights of USU faculty to provide broad, free access to their journal publications to colleagues around the world. Participation in the policy is, however, voluntary.

Under the policy, USU faculty can exercise these rights by means of a two-step process:

1. negotiating the appropriate copyright conditions for the publication, and
2. providing USU with the necessary bibliographic metadata and a copy of the publication.

USU then provides efficient and effective access to these publications via the institutional repository, DigitalCommons@USU.edu. This online visibility will offer considerable improvement in access and citation to USU-based, journal-published scholarship, and authors may see statistics about numbers of downloads and regions of the world where people viewed their papers.

The USU Open Access Policy takes effect when a journal publication is accepted for publication. Individual faculty members select the most appropriate journal for their manuscript based on whatever consideration is most pressing—impact, visibility, citation rates, etc. Once the paper is accepted and the publisher sends the copyright transfer form, faculty members take two simple steps, which are described below.

IF A FACULTY MEMBER ENCOUNTERS ANY PROBLEMS with this process, USU provides personal assistance from Andy Wesolek, Scholarly Communications Librarian, Andrew.wesolek@usu.edu, phone 797-2650.

STEP 1: The Copyright Agreement

Copyright agreements take many forms and range from a simple permission to publish the intellectual property of the faculty member to a full transfer of copyright to the publisher. Specific details of a particular journal’s policies determine the course of events in each situation. These policies can best be understood by consulting the SHERPA/RoMEO website. Alternatively, the USU Open Access Policy Addendum can simply be added to the publisher’s copyright agreement.

CONSULT SHERPA/RoMEO: This website provides a compendium of copyright and open access policies for most academic journals (available at http://www.sherpa.ac.uk/romeo/). A search box on the website enables finding the journal of interest, and the result displays that journal’s policies regarding open access.

A “green” designation means that the peer-reviewed, accepted manuscript may be archived (in DigitalCommons@usu.edu) without further action (it will be clear that no addendum to request such rights is needed) and that a faculty member may simply proceed with submitting the manuscript or even the publisher’s final PDF to DigitalCommons@usu.edu. Occasionally the publisher will make it clear that the article may be deposited in a university open archive but with an embargo (under a “delayed release” restriction)—sometimes 12 months. If the latter is the case, simply email your paper to Andy Wesolek, Andrew.wesolek@usu.edu and indicate that there is an embargo period and what the time limit is. Include the paper and bibliographic information.

THIS REQUIRES ABOUT FIVE MINUTES.
Step 2: Fill out Addendum

When SHERPA/RoMEO indicates that a journal publisher restricts authors’ options for open access, an addendum specifying the terms of USU’s Open Access Policy with respect to copyright should be downloaded (or completed online) from http://www.arl.org/sparc/author/addendum.shtml. Faculty may modify this addendum if they choose. A PDF version is available: http://www.arl.org/sparc/bm~doc/Access-Reuse_Addendum.pdf. The form should be printed, and the article title, journal name, author(s)’ names, and publisher’s name filled in.

- When the publisher’s agreement form is filled out, you should write “SUBJECT TO ATTACHED ADDENDUM,” immediately below your signature.
- The signed addendum should be attached to and included with the copyright agreement when it is returned to the journal. This addendum asserts the terms of the USU Open Access Policy, and it notes the journal must either comply with them or notify the faculty member prior to the publication date.
- If you do not hear from the publisher by the date of publication, the addendum clearly states that the rights specified are retained by the faculty-author.

THIS REQUIRES ABOUT FIVE MINUTES.

DigitalCommons@USU.edu is the open access digital repository that can provide public access to works contained therein. It is located at, http://digitalcommons.usu.edu and was established for web-based submissions of journal article bibliographic data and electronic copies of papers. You may create an account from the “my account” link on the web page (upper right). You then upload submissions and citation details about papers or other publications (author, title, full citation, URL to publisher’s website, etc.). There is an upload step where you browse to the paper on your hard-drive, flashdrive, or other storage space to submit it.

If your paper is already available in an open access repository like PubMed Central (in compliance with the National Institutes of Health grant requirements), arXive, or the Social Science Research Network, you will still supply the bibliographic information of the paper, the abstract and the paper, with a link to the publicly accessible paper on another open repository. If you prefer only to have the bibliographic information and link to the other repository displayed in DigitalCommons@USU.edu, you may choose not to submit the full paper.

If you prefer once you’ve secured the copyrights (see above), you may simply email the paper, its full citation, and any embargo period or publisher requirements to Andy Wesolek, Andrew.wesolek@usu.edu, OR send only the article’s bibliographic information if you don’t have the rights or prefer not to share openly the entire article. Staff in the Digital Initiatives department will then submit the paper and/or bibliographic information to DigitalCommons@USU.edu on your behalf.

If the publisher refuses to accept the addendum, simply permit the publisher to publish your paper under its own terms. Then please email Andy Wesolek, Andrew.wesolek@usu.edu and indicate the reason why full participation in the USU Open Access Policy is not possible in this case (e.g., “Publisher won’t accept my addendum.”) and include full bibliographic information about the paper. This email will essentially serve as a waiver [“opt-out” option] that can be employed at the sole discretion of the author where the author waives the license he/she granted to USU for that paper of hers/his.

THIS REQUIRES ABOUT FIVE MINUTES.

IF A FACULTY MEMBER ENCOUNTERS ANY PROBLEMS with this process, USU provides personal assistance from Andy Wesolek, Andrew.wesolek@usu.edu, phone 797-2650.
One of Utah State University’s core values is the commitment by faculty and administration to the principle of shared governance. The rationale and responsibilities of shared governance are identified in numerous places within the University Policy Manual (see Section 401.8.1(4): *There is shared responsibility in the governance of the university with a meaningful role for the faculty*). Shared governance engages expertise from faculty, shares information which creates an institutional memory, builds trust, and contributes to an effective and efficient decision making process.

The Faculty Shared University Governance Award is given each year to recognize and emphasize excellence in service to the university. Service activities at the department and college level may become a consideration in the selection process, but the main emphasis will be on excellence in service at the university level that contributes to shared governance as judged by a panel of past presidents of the Faculty Senate.

**Criteria**

Nominees must be full time faculty members. The following criteria for selection of the nominees shall apply:

1. Excellence in university service over at least three years as supported by letters from peers and other evidence.
2. Service on one or more of the standing or ad hoc committees of the Faculty Senate or on other councils, committees, and/or task forces addressing specific university issues and initiatives.
3. Evidence of leadership and high involvement in service activities and/or mentoring others to assume significant responsibilities in shared university governance.
4. Because so many individuals are potentially deserving of this award, past recipients will not be considered. Also, current and recent (within three years of serving) Faculty Senate presidents are not eligible.

A slate of five nominees will be selected each year by a committee consisting of the executive secretary of the Faculty Senate, the current president and president-elect of the Faculty Senate, and a representative from the office of the Provost. This committee will consider recommendations for nominees from anyone on campus, including self nominations, and will screen potential nominees to identify the top five. This slate of five nominees, along with supporting documentation, will be forwarded to the panel of past Faculty Senate presidents for a final decision no later than February 21st each year. The list of nominees will be made public and the winner will be recognized at the annual Robbins Award Ceremony.

**Nomination Materials**

In order to provide greater uniformity in the process, nomination materials solicited by the screening committee will include:

1. A statement from the candidate summarizing his or her activities over at least the last three years in support of the shared governance objectives of the university.
2. A short CV that emphasizes service roles and leadership in university service.
3. Letters of support from peers who are familiar with the candidate’s university service (maximum of five).
MEMORANDUM OF UNDERSTANDING

USU FACULTY SENATE
Faculty Shared University Governance Award
February 10, 2012

The leadership of the Utah State University Faculty Senate wants to recognize a faculty member each year at the Robins Awards for his or her contribution to shared university governance. One of the core values described in the university code is commitment by faculty and the administration to shared governance. It is essential to have civil discourse and a functioning governance system. As such, we have created the Faculty Shared University Governance Award. After discussions with Student Activities Administration and the Student Leadership Board via Linda Zimmerman, on January 10, 2012, permission was given to the Faculty Senate to create such an Award. For this privilege the Faculty Senate makes a commitment to pay for the trophy each year with an agreement that it will be presented as part of the Robins Awards. The Faculty Senate will set up the process and criteria for nominations for the award and have a panel of past Faculty Senate presidents participate in the selection of the recipient each year. The Faculty Senate will notify the Robins Awards Committee of the recipient each year in accordance with the Robins Committee’s schedule.

Signed:

________________________________________________         _______________________
Joan A. Kleinke, Faculty Senate Executive Secretary  Date
(Contact Person - 797-1776)

________________________________________________        ________________________
Glenn McEvoy, Faculty Senate President    Date

________________________________________________ _______________________
Vincent Wickwar, Faculty Senate Past-President   Date

________________________________________________ _______________________
Renee Galliher, Faculty Senate President-Elect   Date