EXECUTIVE SESSION
UTAH STATE UNIVERSITY BOARD OF TRUSTEES
APRIL 13, 2007

Minutes of the Executive Session of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 9:00 a.m.

MEMBERS PRESENT

Richard L. Shipley	Chairman
R. Brent Nyman	Vice Chairman
David P. Cook	(By telephone)
Robert L. Foley	(By telephone)
Douglas S. Foxley	(By telephone)
David Johnson III	(By telephone)
Suzanne Pierce-Moore	
Noah A. Riley	
Kellie S. Wood	(By telephone)

MEMBER EXCUSED

Richard L. Nelson

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Craig J. Simper	General Counsel
Sydney M. Peterson	Chief of Staff
Lee H. Burke	Assistant to the President and Board of Trustees Secretary

Chairman Shipley conducted the meeting.

Personnel items and real estate issues were discussed.

The Executive Session adjourned at 9:35 a.m.

Richard L. Shipley, Chairman

Lee H. Burke, Secretary

Date

REGULAR MEETING
UTAH STATE UNIVERSITY BOARD OF TRUSTEES
APRIL 13, 2007

Minutes of the Regular Meeting of the Utah State University Board of Trustees held in the Alma Sonne Board Room of the University Inn at 9:40 a.m.

MEMBERS PRESENT

Richard L. Shipley	Chairman
R. Brent Nyman	Vice Chairman
David P. Cook	(By telephone)
Robert L. Foley	(By telephone)
Douglas S. Foxley	(By telephone)
David Johnson III	(By telephone)
Suzanne Pierce-Moore	
Noah A. Riley	
Kellie S. Wood	(By telephone)

MEMBER EXCUSED

Richard L. Nelson

UNIVERSITY REPRESENTATIVES PRESENT

Stan L. Albrecht	President
Raymond T. Coward	Executive Vice President and Provost
Gary A. Chambers	Interim Vice President for Student Services
Noelle E. Cockett	Vice President and Dean for Extension and Agriculture
W. Glenn Ford	Vice President for Business and Finance
M. Kay Jeppesen	Vice President and CIO for Information Technology
Brent C. Miller	Vice President for Research
Steven H. Hanks	Vice Provost for International Affairs
David T. Cowley	Associate Vice President for Financial Services/Controller
Craig J. Simper	General Counsel
Sydney M. Peterson	Chief of Staff
Kent Clark	Assistant to the President for Development
John DeVilbiss	Executive Director of Public Relations and Marketing
Lori Selby	Executive Director of Administration
Jodi Bailey	Chief Audit Executive

Thomas R. Lee	Head of the Department of Family, Consumer, and Human Development
Gregg Gensel	Head Coach for Track and Field
John M. Kras	President of Faculty Senate
Betsy H. Newman	President of the Professional Employees Association
Jill J. Ballard	President of the Classified Employees Association
Lee H. Burke	Assistant to the President and Board of Trustees Secretary
Mira G. Thatcher	Secretary

OTHERS PRESENT

Brian Baker	Zion's Bank
Stacie Lifferth	Student Athlete
Peter A. McChesney	New Student Body President
Jennie Twitchell	Student Athlete
Vance Twitchell	Student Athlete
Seth Wold	Student Athlete

Chairman Shipley conducted the meeting and welcomed those present. He mentioned that several Trustees were attending the meeting by way of the telephone. He excused Richard L. Nelson.

I. Chairman's Report

A. Introduction of Student Athletes

President Albrecht said it was an honor to have Gregg Gensel at the meeting, who was named WAC Track Coach of the Year, and students representing the first USU WAC championship team since USU joined the WAC conference.

Coach Gensel introduced Stacie Lifferth, who was a national qualifier last year in the steeple chase; Seth Wold, who won championships and holds the school record in the men's indoor 3,000; Jennie Twitchell, who was all-American this year in the indoor mile; and Vance Twitchell, who was a national qualifier in the steeple chase and winner in the indoor 5,000.

Coach Gensel said the students are also Academic All-conference. The student athletes are getting the following degrees: Stacie Lifferth – Speech Pathology; Jennie Twitchell – Nutrition Dietetics; Vance Twitchell – Civil Engineering; and Seth Wold – Mathetmatics.

B. Resolution of Appreciation and Commendation to Noah A. Riley

Chairman Shipley expressed appreciation to Trustee Riley for his term on the Board of Trustees. He read and presented the Resolution of Appreciation and Commendation to Noah A. Riley (Appendix A).

Action: Trustee Nyman made a motion to approve the Resolution of Appreciation and Commendation to Noah A. Riley, and Trustee Pierce-Moore seconded the motion. The voting was unanimous in the affirmative.

Trustee Riley said it was difficult to express the honor it was to serve as student body president and on the Board of Trustees. He said USU students are involved in many activities and give selflessly of their time and effort, which makes USU what it is. He expressed appreciation for the experiences he has had, and the governing boards of the University that provide opportunities for students. He said that students are not just numbers at USU, they are people. He said he looks forward to future association with USU.

C. Introduction of Peter A. McChesney, New Student Body President

Trustee Riley introduced Peter A. McChesney, the new student body president. He has a degree in Technical Writing, and is working on his second degree in Constitutional Law. Trustee Riley said that Mr. McChesney has set great goals for USU.

Mr. McChesney said he looks forward to associating with the Trustees. He is grateful for the opportunity to serve the students and carry on the work of Trustee Riley. He expressed his respect for Trustee Riley and the work he has done.

D. Association of Governing Boards (AGB) National Conference on Trusteeship Report

Trustee Pierce-Moore attended the Association of Governing Boards (ABG) National Conference on Trusteeship in Phoenix, Arizona, on March 4-6. She said it was a good experience, and she learned a great deal. Three trustees from the University of Utah attended, as well as five representatives from Utah Valley State College, including the president. Materials from the conference are in the Office of the Board of Trustees.

Trustee Pierce-Moore learned that the main function of the trustees is to support the president and have two-way conversations concerning expectations. She said she is going to ask more questions and is starting to understand the organization better.

The conference taught that the strategic plan is the driving force. Other items discussed were the importance of assessment, that the only growth in higher education is in minority populations, and financial information. Chairman Shipley stated that it is important for trustees to have orientation, mentoring, and training. Trustee Pierce-Moore asked trustees to join her next year at the national conference.

E. Enrollment Committee Report

Trustee Pierce-Moore reported that the Enrollment Committee met on April 13 and received an update on enrollment numbers from Vice President Chambers (see Appendix U).

Vice President Chambers reported that there was a 14 percent increase in applications from new freshmen this year over last year. Admitted freshmen enrollment increased 20 percent since this time last year. Total applications received were 250 higher than the third week of the semester last year. He said the majority of applications have been submitted, and the work now is to get the students enrolled who have applied. Transfer students increased 21 percent over last year, and nonresident applications increased by more than 300 students.

Vice President Chambers said that the student ambassadors who work in the Admissions Office make many contacts and telephone calls to the students who have been admitted to USU to remind them of dates for orientation and registration. They also call students not yet admitted to personally encourage them to attend USU.

Vice President Chambers said recruiting open houses are being scheduled. There will be more visits this year than last year. He expressed appreciation to the staff who work diligently and deserve the credit for increased enrollment.

F. Trustee Attendance at Graduation Ceremonies

Trustees received information about USU graduation ceremonies on campus and at the regional campuses. Trustees will attend several of the ceremonies (see Appendix B). Chairman Shipley said it is important for Trustees to support graduation activities especially at Tooele, Brigham City, and the Uintah Basin.

G. Date of the Next Board of Trustees Meetings

The next Board of Trustees meeting will be held on Friday, June 1, 2007, as a telephone conference call.

II. President's Report

A. USTAR Report

President Albrecht reported that the Executive Appropriations Committee of the State Legislature approved the use of an existing building at the Innovation Campus as the match for state funds for USU's first USTAR research building. A group is working on the initial planning and architectural design for the new building. Formal approval has now been given to go forward with USTAR hires. (See Appendix S).

Vice President Miller stated that USU made a proposal to the USTAR Governing Authority Board a week ago for the addition of significant senior researchers to several USTAR teams such as the Advanced Nutrition Research Group. Those individuals are being recruited.

Another proposal to the Board was to hire a high-level, nationally-known member of the National Academy of Sciences to work at USU one week a month with a number of our most significant senior faculty on a biomarker program. That proposal was approved by the Governing Authority Board.

B. Comprehensive Campaign Report

Assistant to the President for Development, Kent Clark, reported that the goal for the comprehensive campaign is \$200 million. It was announced at the Founder's Day celebration in March that \$102 million has already been raised. He reported that at the end of March donations were at \$104,615,000. The annual fund, which is at the entry level, is performing well this year. (See Campaign Update – Appendix V.)

Mr. Clark reported that President Albrecht is currently personally working with a number of potential donors. He will also travel to selected locations across the country where there are large numbers of alumni to announce the campaign and encourage donations. Mr. Clark invited trustees to attend any of those events.

President Albrecht said he hopes to soon announce major gifts from individuals. These announcements usually generate additional contributions.

C. May 2007 Commencement

Sydney Peterson, Chief of Staff, distributed packets to the trustees with information concerning USU's Commencement. She briefly reviewed the schedule of events and asked trustees to inform her of which college ceremonies they would like to attend.

D. *The President's Report*, 4/13/07

The President's Report for 4/13/07 was distributed to the Trustees (Appendix C).

President Albrecht highlighted the following:

- Groundbreaking Ceremony for the David G. Sant Engineering Innovation Building held on March 2, which was made possible by a $4 million donation from David G. Sant;
- Mary S. Hubbard, new Dean of the College of Science;
- Charles S. Prebish appointed as the Charles Redd Chair;
- Philip Barlow appointed as Chair of the Leonard J. Arrington Mormon History and Culture in the new Religious Studies program;
- Ross Peterson appointed Vice President for University Advancement; and
- the College of Education and Human Services ranked twenty-sixth in the nation overall out of 1,100 colleges of Education, and second in the nation in total research dollars.

E. Real Property Acquisition–Donation of Agricultural Land Adjoining the USU Jensen Living Historical Farm on Highway 89-91, Wellsville, Utah

Trustees were given information concerning the donation of vacant agricultural land adjoining the USU Jensen Living Historical Farm on Highway 89-91, Wellsville, Utah (Appendix D).

Vice President Ford said USU received a gift from the Heritage Southwest Estates, LLC, a Cache Valley real estate development company, of almost seven acres of land south of the Jensen Historical Farm. USU owns 160 acres of land on which the American West Heritage Center operates, and this property will be added to those acres. The property will stay in open space or agriculture production.

F. Vernal Groundbreaking

President Albrecht said a groundbreaking at the Vernal campus for the first new building on the property donated by Robert Williams was held on April 12. Provost Coward, Dr. Menlove, Trustee Foley, and others represented the University.

Trustee Foley reported that the groundbreaking was a great event. He appreciated Provost Coward and Ronda Menlove attending. He said there were approximately 300 people there, and the short program was well received. Trustee Foley said that this is exciting to the entire community.

The building will be shared by the Uintah Basin Technology College and USU. The local community funded approximately $7 million, and the State Legislature funded approximately $10 million for the building.

G. Planning for the New Agriculture Building

President Albrecht stated that USU received $2.5 million from the State Legislature for initial planning for the new agriculture building to be built on the USU campus. There are delays getting budget bills passed in Washington, D.C., so funding from the federal government, which was expected in October, may not be available until next year. A joint planning committee will be appointed by President Albrecht and will include representatives from USU and ARS. That committee will meet regularly and discuss plans and be prepared to report to the State Legislature on the use of the $2.5 million funded this year. USU will request approximately $45 million from the State Legislature next year for the new building.

H. Comprehensive Campaign National Travel

President Albrecht will travel to the following locations to attend events organized by University Advancement for the comprehensive campaign:

- Phoenix, Arizona – May 22, 2007
- Las Vegas, Nevada – May 23, 2007
- San Jose/San Francisco, California – June 6, 2007
- San Diego, California – June 21, 2007
- Los Angeles/Orange County, California – June 23, 2007
- Portland, Oregon – July 24, 2007
- Seattle, Washington – July 25, 2007
- Denver, Colorado – August 7, 2007
- Chicago, Illinois – August 8, 2007
- Washington, D.C. (September 18, 2007
- New York, New York – September 19, 2007

I. Sunrise Sessions, Salt Lake City

The next Sunrise Session, sponsored by the Office of Research, will be held in Salt Lake City on June 8. President Albrecht encouraged everyone to attend.

Vice President Miller said the speaker will be Robert L. Pack, Associate Professor in the Department of Civil and Environmental Engineering. He will speak about exciting new technology which he has patented and licensed.

III. Consent Agenda

Trustees were given the following consent agenda material for their consideration:

Minutes of the Executive Session Held on March 2, 2007 ;
Minutes of the Regular Meeting Held on March 2, 2007, as corrected;
Resolution 07-4-1 Faculty and Staff Adjustment (Appendix E);
Resolution 07-4-2 Certificate of the Treasurer for the Period 1 July 2006 to 31 January 2007 (Appendix F);
Resolution 07-4-3 Report of Investments for January 2007 (Appendix G);
Resolution 07-4-4 Lease Agreement between Utah State University and its Salt Lake Center for Graduate Studies, and the Board of Education of the Granite School District (Appendix H);
Resolution 07-4-5 Contract/Grant Proposals and Awards for February 2007 (Appendix I);
Acceptance of the following written reports:
- Academic/Provost (Appendix J);
  - Faculty and Staff Activities and Achievements (Appendix K);
- Business and Finance (Appendix L);
  - Business and Finance Performance Dashboard, April 2007 (Appendix M);
- Extension/Continuing Education (Appendix N);
- Information Technology (Appendix O);
- Research (Appendix P);
  - Research Performance Dashboard, FY 2006 (Appendix Q);
  - Undergraduate Research Report (Appendix R);
- Strategic Ventures and Economic Development (Appendix S);
- Student Services (Appendix T);
  - Enrollment Summary Information (Appendix U);
- University Advancement (Appendix V);
  - Campaign Progress by Purpose (Appendix W);
  - Monthly Gift Comparison (Appendix X);
  - Significant Gifts Received, April 2007 (Appendix Y);
- Alumni Association (Appendix Z);
- ASUSU (Appendix AA);
  - ASUSU Executive Council 2007-2008 (Appendix BB);
- Athletics (Appendix CC);
- Public Relations and Marketing (Appendix DD);
  - Public Relations and Marketing Performance Dashboard, February 2007 (Appendix EE);

Faculty Senate (Appendix FF);
Professional Employees Association (Appendix GG); and
Classified Employees Association (Appendix HH)
Executive Session to be held on June 1, 2007, to discuss those items which are permitted by law to be discussed in Executive Session.

Action: Trustee Nyman moved approval of the Consent Agenda items, and Trustee Pierce-Moore seconded the motion. The voting was unanimous in the affirmative.

IV. Action Agenda

A. Tenure and Promotion Decisions for 2007

Trustees were given the Tenure and Promotion Decisions for 2007 (Appendix II) for their consideration.

Provost Coward indicated that thirty individuals are recommended for tenure or promotion. He said these individuals have gone through the process of review at the department level, the college level, the University level, and a review by President Albrecht. He said this was a very strong group of candidates.

Action: Trustee Foxley moved approval of Resolution 07-4-6 Tenure and Promotion Decisions for 2007 (Appendix II), and Trustee Foley seconded the motion. The voting was unanimous in the affirmative.

B. Proposed Refunding of the Student Fee and Housing System Revenue Bonds – Series 2004

Trustees were given the Proposed Refunding of the Student Fee and Housing System Revenue Bonds – Series 2004 (Appendix JJ) for their consideration.

Vice President Ford introduced Brian Baker, Assistant Vice President Zion's Bank Public Finance, and USU's financial advisor. Vice President Ford said that the low interest rate market provides an opportunity to save debt service monies to the housing system revenue bonds. We issued $40.5 million Series 2004 bonds to build the Living Learning Center and the parking structure. We could have gross debt service savings of almost $3.5 million. The net present value savings are more than $2.1 million. The percentage is approximately 5.22 percent. The average annual cash flow savings will be more than $123,000. We will save approximately $442,000 the first year on the debt service payment.

Vice President Ford said the bond rating will be AA, based on the State of Utah moral obligation. The bonds will be sold on or after April 25 pending approval of Trustees and the Board of Regents.

Trustee Cook asked why the financial benefit decreases after five years. Mr. Baker said that in terms of structuring the savings, you can move the savings without affecting the overall level of savings. We wanted better flexibility on the debt ratio over the next two years, so it was decided to move the saving to the front. The $2.1 million starts at more than $400,000 in the fiscal year 2008, and thereafter the savings is over $100,000 every year for the next twenty-seven years. You cannot take all the saving the first year.

Trustee Cook asked if this action complies with the debt compliance. Vice President Ford said this would adjust the debt ratio from 1.2 to 1.1. It will help a great deal in debt compliance.

Trustee Nyman asked what the fees would cost. Mr. Baker said they hire an underwriter for all bond transactions. They are using A.G. Edwards and Wells Fargo, and they will be paid approximately $3.75 per thousand dollars of bond, which is approximately $150,000. The cost of issuance includes bond counsel, legal work, financial advisor fees, rating agency fees, and bond insurance fees which are approximately $130,000. The savings are net of all costs of issuance associated with the deal.

Trustee Cook asked if this is a floating or a fixed rate. Mr. Baker said this is a fixed rate. While it is one bond issue there could be a different series of bonds each year. The bonds will mature at different times. Each year will get its own coupon and its own interest rate.

Trustee Riley asked about the student fee associated with the bond. Vice President Ford said this will not increase or lower the student fee, but it will help in the annual debt service cost as an auxiliary system, and will help meet the debt ratio. It will have a positive impact on becoming more efficient.

Action: Trustee Johnson moved approval of Resolution 07-4-7 the Proposed Refunding of the Student Fee and Housing System Revenue Bonds – Series 2004 (Appendix JJ). Trustee Cook seconded the motion (with numbers as corrected), and the voting was unanimous in the affirmative.

C. Proposal from the Department of Plants, Soils and Biometeorology to Grant a Name Change and Permanent Center Status of the Western Region Sustainable Agriculture Research Program to Western Region Sustainable Agriculture Research and Education Center

Trustees were given the proposal from the Department of Plants, Soils and Biometeorology to grant a name change and permanent center status of the Western Region Sustainable Agriculture Research Program to Western Region Sustainable Agriculture Research and Education Center (Appendix KK) for their consideration.

Provost Coward said this is a change in name which will position this program for greater success.

Action: Trustee Pierce-Moore moved approval of Resolution 07-4-8 the proposal from the Department of Plants, Soils and Biometeorology to grant a name change and permanent enter status of the Western Region Sustainable Agriculture Research Program to Western Region Sustainable Agriculture Research and Education Center (Appendix KK). Vice Chairman Nyman seconded the motion, and the voting was unanimous in the affirmative.

D. Proposal from the Department of Family, Consumer, and Human Development to Offer a Bachelor of Science Degree in Family Life Studies, Effective Spring Semester 2008

Trustees were given the proposal from the Department of Family, Consumer, and Human Development to offer a Bachelor of Science Degree in Family Life Studies, effective Spring Semester 2008 (Appendix LL) for their consideration.

Provost Coward introduced Thomas R. Lee, Head of the Department of Family, Consumer, and Human Development. He said that historically, this is one of the strongest programs at USU, and continues to be a degree that students desire. Provost Coward said the department and faculty have worked hard to bring the degree on-line so that rural students can be included in this program.

Dr. Lee said there is excitement about the potential for this degree. They receive five to ten inquiries a week from around the state about the program. This will help to continue the Distance Education mission of the University.

Trustee Pierce-Moore asked how this degree will be marketed. Dr. Lee said the Distance Education Office helps with marketing. It will be listed on-line with other on-line degrees offered. Provost Coward added that Media Relations has done an excellent job publicizing the new Social Work program, and as a result that program has received a number of inquiries. The same will be true of this degree.

Dr. Lee said that some of the good jobs in Utah are in state and private social service agencies. Utah has several programs for troubled youth. Individuals with bachelor's degrees in this field could serve as counselors and staff in their communities.

Trustee Cook asked if there is sufficient staff for this addition. Dr. Lee said that this degree will bring new revenues. A coordinator will be hired. Several adjunct faculty with master's and doctoral degrees around the country have been located who could teach on-line. There are also lecture faculty who will teach. The Budget and Faculty Welfare Committee has stressed that we not overload faculty. Three or four classes will be taught by tenure-track faculty. In some cases it will be part of their teaching load, but in a couple of cases faculty will receive extra compensation.

Vice Chairman Nyman asked if the classes which were in the College of Family Life were reassigned when that College was dissolved. Dr. Lee said the College of Family Life had a general Family Life degree which was similar to this degree, excluding Fashion Merchandising and Nutrition.

Vice Chairman Nyman said Family Finance and Consumer Credit Problems are two classes that are essential for students. Dr. Lee said the Family Finance course is already on-line as well as taught on campus. Enrollment is approximately 500 students a semester on campus, and this semester 270 students on-line.

<u>Action</u>: Trustee Riley moved approval of Resolution 07-4-9 the proposal from the Department of Family, Consumer, and Human Development to offer a Bachelor of Science Degree in Family Life Studies, effective Spring Semester 2008 (Appendix LL). Trustee Pierce-Moore seconded the motion, and the voting was unanimous in the affirmative.

E. <u>Proposal to Approve New Policy 106 of the University Policy Manual–Sustainability Policy</u>

Trustees were given the proposal to approve Policy 106 of the University Policy Manual– Sustainability Policy (Appendix MM) for their consideration.

Vice President Ford stated that President Albrecht recently signed the Presidents' Climate Commitment. President Albrecht is the first president in the State of Utah to sign this commitment to work to reduce emissions and become climate neutral. USU has established a new Sustainability Council that will develop an action plan to reduce emissions at USU and many other sustainability initiatives. The Council has developed a USU Sustainability Policy which will serve as an overarching guide for many years to come.

Lori Selby, Executive Director of Administration, stated that the USU Sustainability Council is in the process of developing goals and objectives in the areas of environment, social development, and economics. Improving air quality is an environmental sustainability initiative that USU will work on collaboratively with others in the Cache Valley community. USU purchases sustainable materials for

greater energy efficiency when financially feasible. USU also has a goal of social development sustainability which entails leaving the world in a better condition than we have experienced during our lifetime.

President Albrecht said counties, and cities, along with USU, are addressing these issues which need our attention. The University has committed to be a leader in this area.

Action: Trustee Foxley moved approval of Resolution 07-4-10 the proposal to approve New Policy 106 of the University Policy Manual–Sustainability Policy (Appendix MM). Vice Chairman Nyman seconded the motion, and the voting was unanimous in the affirmative.

F. Real Property Conveyance, Vernal Campus Public Roads and Utilities Easements

Trustees were given a proposal for real property conveyance at the Vernal Campus for public roads and utilities easements (Appendix NN) for their consideration.

Vice President Ford explained that the property which was donated to USU for a higher education building in Vernal is served by only one public road. The Uintah Transportation District (UTD) and the county will provide $16 million for road and infrastructure improvements, but 100 foot wide easements along the west and south boundaries of USU's property are needed before they can proceed.

Vice President Ford described where the roads will be constructed by UTD. He emphasized that the 100 foot easement will reap $16 million in infrastructure and road construction which is a substantial benefit USU.

Trustee Foley said this is a wonderful opportunity. It will not only serve the campus, but will open the traffic area in that part of the valley. It is planned that the main street will be named Aggie Boulevard.

Action: Trustee Foley moved approval of Resolution 07-4-11 the proposal for real property conveyance at the Vernal Campus for public roads and utilities easements (Appendix NN), and Trustee Johnson seconded the motion. The voting was unanimous in the affirmative.

(Trustees Cook and Johnson left the meeting at this time.)

V. Strategic Agenda– "Regional Campuses and Distance Education Update"

Trustees were given the Regional Campuses and Distance Education Annual Report for 2005-2006 (a copy is in the files of the Secretary of the Board of Trustees).

President Albrecht said that an Education Summit was held on campus with representatives from the Commissioner's Office, the Governor's Office, Snow College, the College of Eastern Utah (CEU), and the regional campuses. It was designed to move forward with the regional campus model using the new funding received from the Legislature this year (see House Bill 185, Appendix OO).

Provost Coward said the regional campuses and distance education are at the core of USU's strategic plan to move forward and create the USU system. He discussed the following:

The purpose of the USU system is to extend the opportunity for four-year programs throughout the state. This has been USU's mission for more than 100 years, and we are now able to expand that mission. This will maximize access for students of various ages and situations.

The reach of the system includes the regional campuses in Brigham City, Tooele, and the Uintah Basin. There are also several centers throughout the state, and dozens of other sites which provide programs. The funding provided this year by the Legislature will allow for expansion. Provost Coward reported that there are currently 21,000 USU students outside of Logan – there are more students off campus than on campus, but most of the students off campus are part-time students. There are more than 6,000 students enrolled in the three regional campuses, 3,800 students enrolled at centers, more than 5,000 students taking concurrent high school courses, 500 international students, 300 incarcerated students, 2,800 Logan campus students who take courses on-line, and 1,250 professional development credits.

Provost Coward stated that HB 185 allocated almost $5 million for USU to expand our reach and extend our four-year programs: $1 million went to Snow College; $1 million to CEU; $1 million to the Uintah Basin; $900,000 to Tooele; and $889,200 to Brigham City for a total of $4,789.200. This bill provides the resources to extend baccalaureate and other programs at the five locations.

Dr. Menlove said money going to the regional campuses will flow through the legislative funding line item budgets. Money will go to Snow College and CEU as faculty members are hired. They will use that money to determine which programs and faculty they need. She gave the example that some of the faculty members paid by Snow College will be housed in Logan, some will be housed at Snow College, and some may be housed at regional campuses. Additional advisors or administrative staff may also be hired. Provost Coward stated that because this is ongoing funding, tenured and tenure-track faculty can be hired. Provost Coward stated that because this is ongoing funding, tenured and tenure-track faculty can be hired. Snow College and CEU have been delivering two-year programs for decades. USU will now partner with them and provide four-year programs at those institutions. This is a win-win situation. Students who attend those institutions for four years can receive a degree from those institutions, and a USU degree. This allows us to extend our reach and our mission.

Provost Coward said the legislators were pleased with this system because it makes it unnecessary to change Snow College to a four-year college, which would cost a great deal. Dr. Menlove said a bill that was introduced at last year's legislative session to change Snow College to a four-year college was not brought forward to the Legislature this year because of USU's initiative. President Albrecht added that the Board of Regents are also supportive.

The focus of the system – Provost Coward pointed out that the following degree programs are the priority degrees desired at the Uintah Basin, Tooele, and Brigham City: (1) Business, (2) Education, and (3) Pre-engineering. The fourth degree desired by the Uintah Basin is Natural Resources, and the fourth for Brigham City and Tooele is Liberal Arts. Those three campuses are interested in developing the first two years of an Engineering program that will allow students to transfer to USU's Engineering program for the final two years.

Degree preferences for Snow College are Business, Education, Pre-Engineering/Computer Science, and Liberal Arts. Degree preferences for the College of Eastern Utah are Business, Education, Natural Resources, and Anthropology. Provost Coward pointed out that Business is a critical program desired by all of the institutions.

Dr. Menlove will hold mini summit meetings which will focus on specific degree areas, faculty required, and the faculty resources available. Dr. Menlove will meet with representatives from Snow College, CEU, and the regional campuses on April 17 at the Board of Regents Office. Also attending will be Department Heads for Secondary, Elementary, and Special Education, Commissioner Kendell, and Christine Kearl from the Governor's Office. The group will consider the whole picture and build a matrix.

The challenges for the system include getting programs up and running quickly. Some programs will be ready for Fall semester, more will be added by January, and even more by Fall 2008. Hiring faculty at the regional campuses is a challenge because it takes time and needs to be done quickly. It will be a challenge to get the right mix of courses which will include a combination of face-to-face courses, on-line courses, and other course delivery. We do not want all of the programs to be on-line. We also need to make the courses seamless so that students can move from a program at one location to another location, or from one medium of delivery to another medium of delivery in a seamless way. There will be one set of standards, requirements, and expectations whether it is a

Business degree in Logan, Tooele, or at Snow College. Dr. Menlove said they are working with Snow College and CEU on ways to seamlessly admit students. Qualifications for continuing programs will need to be absolutely clear.

Concerning faculty hires, Dr. Menlove said there are respected faculty at Snow College and CEU who have PhDs, but have not taught graduate courses. They will now have opportunities to teach graduate courses. Other faculty will be hired to teach their students. It will truly become an integrated system. Each of the institutions will benefit.

Trustee Riley said that currently students are paying additional tuition for on-line classes. He asked if this new legislative funding will help solve that problem, as well as problems with scholarships and grants. Dr. Menlove said they are finding solutions, but doing it in steps. Solving the big problem of integrating the on-line tuition is problematic because on-line classes are funded on a self-support basis. She said it will take some time, but they are working on it.

Trustee Pierce-Moore asked how these changes affect the reputation of strong colleges such as Business, Education, and Engineering. Dr. Menlove said that is discussed each time they meet to discuss needed faculty. Provost Coward said no faculty will be hired unless they are accepted by the regional campuses, Snow College, CEU, and an academic team at USU. These are USU degrees, and we must protect our reputation. Ultimately, USU has the control of who teaches our courses and who gets our degrees, but we must be sensitive to the needs of our partners as well. Dr. Menlove said all faculty will be checked for credentials, and departments can accept or reject appointments.

The next steps for the system are to hold mini-summits or work sessions in April and May. Faculty will be hired as soon as possible. Provost Coward stated that there will be a short-term strategy and a long-term strategy for hiring faculty. Adjunct professors and existing faculty will be hired short-term in order to get programs up and running. Long term hires will be the traditional hiring that has been the centerpiece of our recruitment of faculty, but takes longer. Provost Coward stated that during academic year 2007-2008 there will be new courses and expanded programs and degrees that are not now available to those five campuses.

Provost Coward said that the following points are important:

This is a historic opportunity. The state has given USU resources to implement a new model for education. In the past the regional campuses have been driven by tuition. Now there will be a revenue stream much more like the Logan campus. There will be a state component, a tuition component, and a philanthropy component.
Both the regional campuses and the Logan campus will benefit from this initiative. It will be an integrated system. Faculty with specific expertise and qualifications will broadcast courses from each of the facilities to the other facilities. Provost Coward said

that as faculty are disseminated around the state to build the program, one piece will compliment the others, and the Logan campus will not necessarily be the hub. Educational experiences will be built on faculty expertise.

The number of faculty will increase, and much of the increase will be at the regional campuses.

Student enrollment will increase, and much of the increase will be at the regional campuses because of the new opportunities created.

The synergy that will be created from this new system will make USU a better University. That is the strategic plan – to make the University a better University. This investment in USU by the state will allow us to do that.

Dr. Menlove said some of this funding will be used for staff and faculty support, but most will be used for new programs. Provost Coward said not only will we expand the current programs, we will add new programs.

Chairman Shipley said legislators do not want to pour unlimited resources in other areas of education if this is cost effective and successful. He said we have good support in some areas.

Trustee Nyman said this exemplifies the land-grant mission of USU. He asked if additional degrees will be offered, such as Agriculture. Provost Coward said that eventually other degrees will be added. USU has ninety-three degrees, and we will not add all degrees to the other campuses. President Albrecht said that we will be selective in choosing the degrees that will be offered at other campuses. They will be degrees that will benefit the local economies. The junior colleges will continue to provide two years of education in some degrees, and students will then transfer to Logan or other institutions to complete those degrees. He mentioned that senior students will also need lab experience which will not be available at the regional campuses.

President Albrecht said we will serve traditional students, but we will also reach out to students who cannot come to the Logan campus.

Vice President Cockett said that the Head of the Department of Nutrition Science pointed out that by adding one more class to those already being taught on-line, students can finish a two-year degree in Nutrition Science. Students can then transfer to the Logan campus for the final two years in a seamless way. She stated that the expansion of the opportunities for people across the entire state is phenomenal.

Provost Coward said the partnership with Weber State University, also funded by the Legislature, will allow students at Hill Air Force Base to take Engineering courses. Dr.

Menlove said labs will be built on Weber's Davis campus for the Engineering degrees. She said there are currently 800 engineering positions open in Utah.

President Albrecht said that this system is changing the face of higher education. He feels that when USU reports back to the Legislature about the success of the programs we will receive additional resources from the Legislature. He said at the Regents meeting next week there will be discussion about Southern Utah University and Dixie College joining in partnerships. It is an exciting opportunity.

Dr. Burke said there was overwhelming support and a great deal of excitement in the Legislature for these kinds of programs. Kory Holdaway and Greg Bell, Co-chairmen of the Higher Education Appropriations Subcommittee, said this is exactly what should be done in the state. The timing for this request was farsighted. Dr. Burke said there will be more encouragement and support for these kinds of programs in the future.

Trustee Nyman made a motion that the meeting, adjourn, and Trustee Riley seconded the motion. The voting was unanimous in the affirmative.

The Regular Meeting adjourned at 11:30 a.m.

Richard L. Shipley, Chairman	Lee H. Burke, Secretary (Minutes Taken by Mira G. Thatcher)

Date Approved